



# **FORM 10-Q**

**PAETEC Holding Corp. - PAET**

**Filed: November 14, 2008 (period: September 30, 2008)**

Quarterly report which provides a continuing view of a company's financial position

# Table of Contents

[10-Q - FORM 10-Q FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2008](#)

## [Part I.](#)

---

[Item 1.](#)        1

## [PART I](#)

---

[Item I.](#)        [Financial Statements](#)

[Item 2.](#)        [Management's Discussion and Analysis of Financial Condition and Results of Operations](#)

[Item 3.](#)        [Quantitative and Qualitative Disclosures About Market Risk](#)

[Item 4T.](#)       [Controls and Procedures](#)

## [PART II](#)

---

[Item 1.](#)        [Legal Proceedings](#)

[Item 1A.](#)       [Risk Factors](#)

[Item 2.](#)        [Unregistered Sales of Equity Securities and Use of Proceeds](#)

[Item 5.](#)        [Other Information](#)

[Item 6.](#)        [Exhibits](#)

[SIGNATURES](#)

[Exhibit Index](#)

[EX-31.1 \(EXHIBIT 31.1 -- SECTION 302 CEO CERTIFICATION\)](#)

[EX-31.2 \(EXHIBIT 31.2 -- SECTION 302 CFO CERTIFICATION\)](#)

[EX-32 \(EXHIBIT 32 -- SECTION 906 CEO AND CFO CERTIFICATION\)](#)

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2008

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from to

Commission file number: 000-52486

**PAETEC HOLDING CORP.**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

20-5339741  
(I.R.S. Employer  
Identification No.)

One PAETEC Plaza  
600 Willowbrook Office Park  
Fairport, New York  
(Address of principal executive offices)

14450  
(Zip Code)

Registrant's telephone number, including area code:  
(585) 340-2500

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of the registrant's common stock outstanding on November 7, 2008 was 144,024,837.

	<u>Page</u>
<b>Part I. <a href="#">Financial Information</a></b>	
Item 1. <a href="#">Financial Statements (unaudited)</a>	1
<a href="#">Condensed Consolidated Balance Sheets as of September 30, 2008 and December 31, 2007</a>	1
<a href="#">Condensed Consolidated Statements of Operations and Comprehensive Loss for the three and nine months ended September 30, 2008 and 2007</a>	2
<a href="#">Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2008 and 2007</a>	3
<a href="#">Condensed Consolidated Statements of Stockholders' Equity for the year ended December 31, 2007 and for the nine months ended September 30, 2008</a>	4
<a href="#">Notes to Condensed Consolidated Financial Statements</a>	5
Item 2. <a href="#">Management's Discussion and Analysis of Financial Condition and Results of Operations</a>	23
Item 3. <a href="#">Quantitative and Qualitative Disclosures About Market Risk</a>	35
Item 4T. <a href="#">Controls and Procedures</a>	35
<b>Part II. <a href="#">Other Information</a></b>	
Item 1. <a href="#">Legal Proceedings</a>	37
Item 1A. <a href="#">Risk Factors</a>	37
Item 2. <a href="#">Unregistered Sales of Equity Securities and Use of Proceeds</a>	38
Item 5. <a href="#">Other Information</a>	38
Item 6. <a href="#">Exhibits</a>	38

**PART I**  
**FINANCIAL INFORMATION**

**Item I. Financial Statements**  
**PAETEC Holding Corp. and Subsidiaries**  
**Condensed Consolidated Balance Sheets**  
**September 30, 2008 and December 31, 2007**  
**(amounts in thousands, except share and per share amounts) (unaudited)**

	September 30, 2008	December 31, 2007
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 72,168	\$ 112,601
Accounts receivable, net of allowance for doubtful accounts of \$15,047 and \$8,933, respectively	208,953	147,343
Deferred income taxes	14,044	11,844
Prepaid expenses and other current assets	17,504	9,978
Total current assets	312,669	281,766
Property and equipment, net	680,321	312,032
Goodwill	313,606	361,445
Intangible assets, net	127,819	118,331
Deferred income taxes	79,844	74,488
Other assets, net	16,831	18,294
Total assets	<u>\$ 1,531,090</u>	<u>\$ 1,166,356</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 76,736	\$ 65,561
Accrued expenses	34,879	23,618
Accrued payroll and related liabilities	15,164	14,262
Accrued taxes	28,572	21,864
Accrued commissions	17,244	14,019
Accrued capital expenditures	6,092	5,180
Accrued interest	6,181	13,655
Deferred revenue	61,863	40,095
Current portion of long-term debt and capital lease obligations	8,615	5,040
Total current liabilities	255,346	203,294
Long-term debt and capital lease obligations	874,097	790,517
Other long-term liabilities	73,844	18,824
Total liabilities	<u>1,203,287</u>	<u>1,012,635</u>
Commitments and contingencies (Note 10)		
Stockholders' equity:		
Common stock, \$.01 par value; 300,000,000 authorized shares at September 30, 2008 and December 31, 2007, 144,039,660 shares issued and outstanding at September 30, 2008; 103,191,956 shares issued, and 103,086,197 shares outstanding at December 31, 2007	1,442	1,031
Treasury stock, 105,759 shares at cost, at December 31, 2007	—	(1,063)
Additional paid-in capital	760,628	216,550
Accumulated other comprehensive loss	(3,627)	(5,619)
Accumulated deficit	(430,640)	(57,178)
Total stockholders' equity	<u>327,803</u>	<u>153,721</u>
Total liabilities and stockholders' equity	<u>\$ 1,531,090</u>	<u>\$ 1,166,356</u>

*See notes to condensed consolidated financial statements.*

[Table of Contents](#)

**PAETEC Holding Corp. and Subsidiaries**  
**Condensed Consolidated Statements of Operations and Comprehensive Loss**  
**Three and Nine Months Ended September 30, 2008 and 2007**  
**(amounts in thousands, except share and per share amounts)**  
**(unaudited)**

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2008	2007	2008	2007
Revenue:				
Network services revenue	\$ 319,668	\$ 233,590	\$ 922,853	\$ 620,038
Carrier services revenue	70,305	40,138	199,928	104,929
Integrated solutions revenue	16,100	10,156	47,360	27,403
Total revenue	406,073	283,884	1,170,141	752,370
Cost of sales (exclusive of operating items shown separately below)	203,352	133,422	581,443	353,585
Selling, general and administrative expenses (exclusive of operating items shown separately below and inclusive of stock-based compensation)	149,703	100,419	428,337	271,952
Impairment charge	340,000	—	340,000	—
Integration and restructuring costs	3,800	906	7,225	2,741
Depreciation and amortization	53,357	35,205	145,543	69,290
(Loss) income from operations	(344,139)	13,932	(332,407)	54,802
Other expense (income), net	259	(1,371)	(265)	(3,464)
Interest expense	18,243	17,964	54,783	51,001
Loss on extinguishment of debt	—	4,277	—	14,111
Loss before income taxes	(362,641)	(6,938)	(386,925)	(6,846)
Benefit from income taxes	(6,853)	(1,846)	(13,463)	(1,875)
Net loss	(355,788)	(5,092)	(373,462)	(4,971)
Other comprehensive (loss) income:				
Change in fair value of hedge instruments, net of income taxes	2,149	(2,775)	2,107	(1,360)
Change in fair value of marketable securities, net of income taxes	(2)	—	(115)	—
Comprehensive loss	\$ (353,641)	\$ (7,867)	\$ (371,470)	\$ (6,331)
Basic and diluted net loss per common share	\$ (2.44)	\$ (0.05)	\$ (2.69)	\$ (0.06)
Basic and diluted weighted average common shares outstanding	145,713,961	101,869,011	139,033,479	84,792,643

*See notes to condensed consolidated financial statements.*

[Table of Contents](#)

**PAETEC Holding Corp. and Subsidiaries**  
**Condensed Consolidated Statements of Cash Flows**  
**Nine Months Ended September 30, 2008 and 2007**  
**(amounts in thousands)**  
**(unaudited)**

	<u>Nine Months Ended September 30,</u>	
	<u>2008</u>	<u>2007</u>
<b>OPERATING ACTIVITIES:</b>		
Net loss	\$ (373,462)	\$ (4,971)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	145,543	69,290
Amortization of debt issuance costs	1,548	1,482
Amortization of debt discount	732	—
Stock-based compensation expense	17,838	13,663
Loss on disposal of property and equipment	216	73
Deferred income taxes	(13,164)	(2,894)
Loss on extinguishment of debt	—	12,111
Impairment charge	340,000	—
Change in assets and liabilities which provided (used) cash, excluding effects of acquisitions:		
Accounts receivable	(8,937)	(24,015)
Prepaid expenses and other current assets	(52)	(2,071)
Other assets	5,237	(669)
Accounts payable	(20,086)	2,474
Accrued expenses	(15,017)	(12,058)
Accrued payroll and related liabilities	(3,439)	(9,984)
Accrued taxes	(1,892)	6,054
Accrued commissions	946	1,225
Accrued interest	(7,474)	—
Deferred revenue	2,992	804
Net cash provided by operating activities	<u>71,529</u>	<u>50,514</u>
<b>INVESTING ACTIVITIES:</b>		
Purchases of property and equipment	(87,425)	(52,196)
Acquisitions, net of cash received – McLeodUSA	(115,403)	—
Acquisitions, net of cash received – other acquisitions	(2,086)	(228,597)
Proceeds from sale of short-term investments	3,017	—
Proceeds from settlement of restricted cash	4,876	—
Proceeds from sale of property and equipment	1,755	—
Software development costs	(728)	(1,267)
Net cash used in investing activities	<u>(195,994)</u>	<u>(282,060)</u>
<b>FINANCING ACTIVITIES:</b>		
Repayments of long-term debt	(15,521)	(826,962)
Payment for debt issuance costs	(1,395)	(15,589)
Proceeds from long-term borrowings	94,400	1,100,000
Payment for registering securities	(292)	(2,014)
Common stock repurchase	(8,514)	—
Proceeds from exercise of stock options, warrants and purchase plans	15,354	34,707
Net cash provided by financing activities	<u>84,032</u>	<u>290,142</u>
<b>NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(40,433)</b>	<b>58,596</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>	<b>112,601</b>	<b>46,885</b>
<b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>	<b>\$ 72,168</b>	<b>\$ 105,481</b>
<b>SUPPLEMENTAL CASH FLOW INFORMATION:</b>		
Cash paid for interest, net of amounts capitalized	<u>\$ 60,352</u>	<u>\$ 42,462</u>
Cash paid for income taxes	<u>\$ 2,273</u>	<u>\$ 215</u>
<b>SUPPLEMENTAL DISCLOSURE OF NON-CASH INVESTING AND FINANCING TRANSACTIONS :</b>		
Fair value of assets acquired in business acquisition	<u>\$ 670,536</u>	<u>\$ 665,049</u>
Liabilities assumed in business acquisition	<u>\$ 149,288</u>	<u>\$ 251,076</u>
Equity consideration issued in business acquisition	<u>\$ 521,248</u>	<u>\$ 183,039</u>
Accrued business acquisition costs	<u>\$ 235</u>	<u>\$ 2,337</u>
Accrued property and equipment expenditures	<u>\$ 6,092</u>	<u>\$ 8,137</u>
Tenant incentive leasehold improvements	<u>\$ 738</u>	<u>\$ —</u>
Treasury stock retirement	<u>\$ 1,121</u>	<u>\$ —</u>
Equipment purchased under capital leases	<u>\$ 5,789</u>	<u>\$ —</u>

*See notes to condensed consolidated financial statements.*

**Table of Contents****PAETEC Holding Corp. and Subsidiaries****Condensed Consolidated Statements of Stockholders' Equity****For the Year Ended December 31, 2007 and the Nine Months Ended September 30, 2008****(amounts in thousands)****(unaudited)**

	<u>Common Stock</u>	<u>Treasury Stock</u>	<u>Additional Paid-In Capital</u>	<u>Accumulated Other Comprehensive Loss</u>	<u>Accumulated Deficit</u>	<u>Total</u>
BALANCE, January 1, 2007	\$ 367	\$ (45,694)	\$ 21,591	\$ (2,093)	\$ (67,486)	\$ (93,315)
Issuance of shares in connection with merger	519	(1)	171,654	—	—	172,172
Assumption of options and warrants in connection with US LEC merger	—	—	13,904	—	—	13,904
Exercise of stock options and warrants – 14,365,694 shares	145	—	36,211	—	—	36,356
Excess tax benefits from employee stock option exercises	—	—	324	—	—	324
Retirement of treasury stock	—	45,694	(45,694)	—	—	—
Merger costs of registering securities	—	—	(2,014)	—	—	(2,014)
Shares withheld to satisfy tax withholding requirements related to restricted stock units granted	—	(1,062)	—	—	—	(1,062)
Adoption of FIN 48	—	—	—	—	(220)	(220)
Stock-based compensation expense	—	—	20,574	—	—	20,574
Net income	—	—	—	—	10,528	10,528
Change in fair value of interest rate swaps, net of income taxes	—	—	—	(3,526)	—	(3,526)
BALANCE, December 31, 2007	1,031	(1,063)	216,550	(5,619)	(57,178)	153,721
Issuance of shares in connection with McLeodUSA merger	400	—	493,371	—	—	493,771
Issuance of shares in connection with other acquisitions	1	—	648	—	—	649
Assumption of options and warrants in connection with McLeodUSA merger	—	—	26,828	—	—	26,828
Exercise of stock options and warrants- 3,052,759 shares	30	—	14,282	—	—	14,312
Costs of registering securities	—	—	(292)	—	—	(292)
Shares withheld to satisfy tax withholding requirements	—	(58)	(24)	—	—	(82)
Stock-based compensation expense	—	—	17,838	—	—	17,838
Shares issued under employee stock purchase plan	4	—	1,038	—	—	1,042
Repurchase of common stock	(24)	—	(8,490)	—	—	(8,514)
Retirement of treasury stock	—	1,121	(1,121)	—	—	—
Net loss	—	—	—	—	(373,462)	(373,462)
Change in fair value of interest rate swaps, net of income taxes	—	—	—	2,107	—	2,107
Change in fair value of short-term investments, net of income taxes	—	—	—	(115)	—	(115)
Balance at September 30, 2008	\$ 1,442	\$ —	\$ 760,628	\$ (3,627)	\$ (430,640)	\$ 327,803

*See notes to condensed consolidated financial statements.*

**PAETEC Holding Corp. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**

**1. NATURE OF BUSINESS AND BASIS OF PRESENTATION**

***Nature of Business***

PAETEC Holding Corp. ("PAETEC Holding") is a Delaware corporation that, through its subsidiaries, provides integrated communications services, including local and long distance voice, data, and broadband Internet access services, primarily to business and institutional customers.

PAETEC Holding was formed in August 2006 to effectuate the combination by merger of PAETEC Corp. ("PAETEC") and US LEC Corp. ("US LEC"), which was consummated on February 28, 2007. As a result of the merger transaction (the "US LEC merger"), PAETEC and US LEC became wholly-owned subsidiaries of PAETEC Holding. On February 8, 2008, PAETEC Holding completed its combination by merger (the "McLeodUSA merger") with McLeodUSA Incorporated ("McLeodUSA"), which became a wholly-owned subsidiary of PAETEC Holding upon completion of the merger (Note 2).

The accompanying historical condensed consolidated financial statements and notes reflect the financial results of PAETEC, as predecessor to PAETEC Holding, and PAETEC's wholly-owned subsidiaries for all periods before the completion of the US LEC merger on February 28, 2007. For the period from February 28, 2007 through February 7, 2008, the accompanying historical condensed consolidated financial statements and notes also include the financial results of US LEC and US LEC's wholly-owned subsidiaries. For the period from and after February 8, 2008, the accompanying historical condensed consolidated financial statements and notes also include the financial results of McLeodUSA and McLeodUSA's wholly-owned subsidiaries.

References to the "Company" in these Notes to Condensed Consolidated Financial Statements are to PAETEC and PAETEC's wholly-owned subsidiaries through February 28, 2007 and to PAETEC Holding and PAETEC Holding's wholly-owned subsidiaries beginning on March 1, 2007.

***Segment Disclosure***

The Company operates in one segment.

***Basis of Presentation***

The accompanying condensed consolidated financial statements are unaudited and have been prepared by the Company's management in accordance with generally accepted accounting principles in the United States for interim financial information and the rules and regulations of the Securities and Exchange Commission (the "SEC") for interim financial statements and accounting policies consistent, in all material respects, with those applied in preparing the Company's audited consolidated financial statements included in its Annual Report on Form 10-K for the year ended December 31, 2007 (the "2007 Form 10-K"), as filed with the SEC. In the opinion of management, these interim financial statements reflect all adjustments, including normal recurring adjustments, management considers necessary for the fair presentation of the Company's financial position, operating results and cash flows for the interim periods presented. The condensed consolidated balance sheet as of December 31, 2007 has been derived from the audited consolidated balance sheet as of that date. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and related notes included in the 2007 Form 10-K.

The accompanying condensed consolidated financial statements present results for the three and nine months ended September 30, 2008. These results are not necessarily indicative of the results that may be achieved for the year ending December 31, 2008 or any other period.

***Basis of Consolidation***

The accompanying condensed consolidated financial statements include the accounts of PAETEC and PAETEC's wholly-owned subsidiaries through February 28, 2007 and PAETEC Holding and PAETEC Holding's wholly-owned subsidiaries beginning on March 1, 2007. All significant intercompany transactions and balances have been eliminated.

## [Table of Contents](#)

### 2. BUSINESS ACQUISITIONS

On February 8, 2008, the Company completed a business combination by merger with McLeodUSA pursuant to a merger agreement dated as of September 17, 2007, as amended, among PAETEC Holding, McLeodUSA and PS Acquisition Corp., PAETEC Holding's wholly-owned merger subsidiary. In accordance with the merger agreement, PS Acquisition Corp merged with and into McLeodUSA, with McLeodUSA surviving the merger as a direct wholly-owned subsidiary of PAETEC Holding. McLeodUSA provides, through its subsidiaries, integrated communications services to small and medium-sized enterprises and, to a lesser extent, traditional telephone and Internet access services to small business and residential customers.

At the effective time of the McLeodUSA merger, each outstanding share of common stock of McLeodUSA was converted into the right to receive 1.30 shares of PAETEC Holding common stock. Based on the number of shares of McLeodUSA common stock outstanding at the effective time of the McLeodUSA merger, a total of approximately 39,975,000 shares of PAETEC Holding common stock were issuable to former McLeodUSA stockholders. PAETEC Holding paid cash in lieu of fractional shares of its common stock.

At the effective time of the McLeodUSA merger, each outstanding McLeodUSA stock option was assumed by the Company and converted into an option to purchase a number of shares of PAETEC Holding common stock equal to the number of shares subject to the original option, multiplied by the merger exchange ratio, rounded down to the nearest whole share, at an exercise price equal to the exercise price of the original option, divided by the merger exchange ratio, rounded up to the nearest whole cent. The terms and conditions of the assumed stock option awards otherwise generally remained the same, without any accelerated vesting, unless accelerated vesting was otherwise provided in the applicable award agreement of the stock option holders. At the effective time of the McLeodUSA merger, the McLeodUSA stock options assumed by PAETEC Holding in the McLeodUSA merger were exercisable for a total of approximately 3,500,000 shares of PAETEC Holding common stock.

In connection with completion of the McLeodUSA merger, the Company paid approximately \$128.8 million of funds from cash on hand and borrowings under an incremental term loan facility (Note 5) for application toward the redemption of all of McLeodUSA's outstanding 10<sup>1</sup>/<sub>2</sub>% Senior Second Secured Notes due 2011 (the "McLeodUSA Senior Secured Notes").

The McLeodUSA merger is being accounted for as an acquisition of McLeodUSA by the Company using the purchase method in accordance with Statement of Financial Accounting Standards ("SFAS") No. 141, *Business Combinations*. The aggregate transaction value, net of cash acquired, was \$636.1 million as follows:

	<u>(in thousands)</u>
Equity consideration-McLeodUSA shares	\$ 493,771
Equity consideration-McLeodUSA, 3,316,885 vested options	25,988
Equity consideration-McLeodUSA, 176,410 unvested options	<u>840</u>
Total equity consideration	520,599
Consideration for redemption of McLeodUSA Senior Secured Notes	128,780
PAETEC transaction costs, estimated	<u>8,560</u>
Total estimated consideration	657,939
Less: Cash acquired	<u>(21,843)</u>
Net estimated purchase price	<u>\$ 636,096</u>

In accordance with Emerging Issues Task Force ("EITF") Issue No. 99-12, *Determination of the Measurement Date for the Market Price of Acquirer Securities Issued in a Purchase Business Combination*, the equity consideration was based on the average closing price of PAETEC Holding common stock immediately before and after the merger terms were agreed upon and announced. Consideration related to assumed stock options was calculated based on the fair value of the new PAETEC Holding stock options issued as of February 8, 2008, net

---

## **Table of Contents**

of the portion of the fair value attributable to future vesting requirements. The fair value of these stock option awards was calculated using the Hull-White II Lattice model based on assumptions determined as of September 17, 2007, in accordance with EITF Issue No. 99-12. The amount allocated to unearned compensation cost for awards subject to future service requirements was calculated based on the fair value of such awards at the acquisition date and will be recognized as compensation cost over the remaining future service period.

The number of shares of PAETEC Holding common stock issuable in the McLeodUSA merger was based on the merger exchange ratio of 1.30 shares of PAETEC Holding common stock for each outstanding share of McLeodUSA common stock. The accompanying condensed consolidated financial statements include the results of operations of McLeodUSA and McLeodUSA's wholly-owned subsidiaries from the date of consummation of the McLeodUSA merger.

### ***Reasons for McLeodUSA Merger***

The Company believes that the McLeodUSA merger will make the Company a more efficient competitor in providing a broad range of communications services and will result in various strategic and operational benefits to the Company, including the following:

- *Strategic Benefits.* The McLeodUSA merger is expected to allow expansion of the Company's services to a significant portion of the Midwestern and Western United States, give the Company a presence in 47 of the top 50 and 79 of the top 100 metropolitan statistical areas, and enhance the Company's network assets by adding an extensive fiber optic network that includes approximately 17,000 fiber-route miles.
- *Operational Benefits.* The Company believes that it will achieve operational benefits from the McLeodUSA merger through, among other benefits: savings in cost of sales by increasing the use of switches and network assets and eliminating duplicative network costs; savings in selling, general and administrative expenses by eliminating duplicative facilities, consolidating back office and information technology systems, and eliminating redundant professional services and other corporate overhead costs; and savings in compensation and benefits costs by reducing the total number of employees of the combined companies.

### ***Allocation of Cost of McLeodUSA Merger***

In accordance with SFAS No. 141, the purchase price of the McLeodUSA merger was preliminarily allocated to the assets acquired and liabilities assumed based on their fair values as of the merger closing date, with the amounts exceeding the fair value of the assets acquired being recorded as goodwill. To the extent fair values as of the closing date were not yet available at the time of the preliminary allocation, certain intangibles were recorded at their historical carrying value. The process to identify and record the fair value of assets acquired and liabilities assumed will include an analysis of the acquired fixed assets, including real and personal property, various leases, contractual commitments and other business contracts, customer relationships, investments, and contingencies.

As a result of the preliminary allocation of the purchase price, the assets acquired and liabilities assumed from McLeodUSA were recorded at their respective fair values as of the merger closing date. As the values of certain assets and liabilities are preliminary in nature, such values are subject to adjustment as additional information is obtained, including valuation and physical counts of property and equipment, valuation of identifiable intangible assets, valuation of deferred net income tax assets and the resolution of pre-acquisition tax and other contingencies. The valuations will be finalized within 12 months of the closing of the McLeodUSA merger. When the valuations are finalized, any changes to the preliminary valuation of assets acquired or liabilities assumed may result in material adjustments to the fair value of property and equipment, identifiable intangible assets acquired, deferred income tax assets, pre-acquisition contingencies and goodwill.

## Table of Contents

The following table summarizes the preliminary allocation of the purchase price to the assets acquired, net of cash acquired of \$21.8 million, and liabilities assumed as of the closing of the McLeodUSA merger on February 8, 2008 and adjustments made to the estimated fair values of the assets acquired and liabilities assumed (in thousands):

	<u>Initial Estimate</u>	<u>Adjustments</u>	<u>Revised Estimate</u>
Assets acquired			
Current assets	\$ 68,777	\$ (2,334)	\$ 66,443
Property and equipment	401,540	1,196	402,736
Intangible assets subject to amortization			
Customer relationships	12,582	—	12,582
Other	2,687	—	2,687
Other assets	4,964	(518)	4,446
Goodwill	<u>296,327</u>	<u>77</u>	<u>296,404</u>
Total assets acquired	786,877	(1,579)	785,298
Liabilities assumed			
Current liabilities	91,581	(1,754)	89,827
Long-term debt	1,063	—	1,063
Other non-current liabilities	<u>58,586</u>	<u>(274)</u>	<u>58,312</u>
Total liabilities assumed	<u>151,230</u>	<u>(2,028)</u>	<u>149,202</u>
Purchase price, net of cash acquired	<u>\$ 635,647</u>	<u>\$ 449</u>	<u>\$ 636,096</u>

In connection with the McLeodUSA merger, the Company recorded \$4.1 million of severance and severance-related costs and \$2.4 million of contract termination costs in the preliminary allocation of the purchase price in accordance with the EITF Issue No. 95-3, *Recognition of Liabilities in Connection with a Purchase Business Combination*. The Company expects to pay \$4.1 million of severance and severance-related costs and \$2.0 million of contract termination costs in the year ending December 31, 2008 and to pay the balance of the recorded costs over the remaining contract periods through December 2009.

The following table summarizes the obligations recognized by the Company in connection with the McLeodUSA merger and related activity through September 30, 2008 (in thousands):

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Payments</u>	<u>Ending Balance</u>
Severance costs and contract termination costs	\$ 6,125	\$ 365	\$ (4,659)	\$ 1,831

In connection with the McLeodUSA merger, the Company has incurred integration and restructuring costs. The Company recognized approximately \$3.8 million and \$6.6 million of such costs for the three and nine months ended September 30, 2008, primarily related to costs associated with employee separations. Substantially all of the recognized amounts are expected to be paid by August 2012.

## Pro Forma Information

The following pro forma consolidated results of operations of the Company assume that the US LEC and McLeodUSA mergers were completed as of January 1, 2007 and 2008, respectively (in thousands, except per share data):

	<u>Three Months Ended September 30,</u>		<u>Nine Months Ended September 30,</u>	
	<u>2008</u>	<u>2007</u>	<u>2008</u>	<u>2007</u>
Revenues	\$ 406,073	\$ 404,362	\$ 1,224,452	\$ 1,201,387
Net loss	\$ (355,788)	\$ (17,979)	\$ (390,632)	\$ (48,041)
Basic and diluted net loss per common share	\$ (2.44)	\$ (0.13)	\$ (2.70)	\$ (0.35)

## Table of Contents

The pro forma information presents the combined operating results of the Company, US LEC and McLeodUSA, with the results prior to the merger closing dates adjusted (1) to include the pro forma effect of the elimination of transactions between the Company, US LEC and McLeodUSA, the adjustment to depreciation and amortization expense associated with the estimated acquired fair value of property and equipment and intangible assets, the adjustment of interest expense reflecting the redemption of all of US LEC's debt and the replacement of that debt with \$800.0 million of new debt issued on February 28, 2007 at the Company's weighted average borrowing rate, the redemption of the McLeod Senior Secured Notes and the replacement of the indebtedness represented by the McLeodUSA Senior Secured Notes with \$100 million of new borrowings under an incremental term loan facility (Note 5) at the weighted average borrowing rate, and (2) to reflect the effect of income taxes on the pro forma adjustments using the Company's effective income tax rate.

The pro forma consolidated basic and diluted loss per share for the three and nine months ended September 30, 2008 and 2007 are based on the consolidated basic and diluted weighted average common shares of PAETEC Holding, US LEC and McLeodUSA. The historical basic and diluted weighted average shares were converted using the merger exchange ratios.

The pro forma results are presented for illustrative purposes only and do not reflect either the realization of potential cost savings or any related integration costs, other than those actually realized or incurred and reflected in the accompanying condensed consolidated financial statements for the three and nine months ended September 30, 2008. Certain cost savings have resulted or may result from the mergers, although there can be no assurance that additional cost savings will be achieved. These pro forma results do not purport to be indicative of the results that would have actually been obtained if the mergers had occurred as of the dates indicated, nor do the pro forma results intend to be a projection of results that may be obtained in the future.

### Allocation of Cost of Allworx Acquisition

On October 31, 2007, the Company completed its acquisition of Allworx Corp. ("Allworx"). As of September 30, 2008, the Company recorded adjustments in the accompanying condensed consolidated balance sheet for intangible assets acquired from Allworx based on the final valuation of these assets. The Company recorded \$11.0 million of intangible assets consisting of acquired customers, developed technology and the Allworx trade name. As of September 30, 2008, the fair values assigned to certain other assets and liabilities acquired from Allworx remain preliminary in nature and are subject to adjustment as the Company obtains additional information, including valuation and physical counts of property and equipment, valuation of deferred income tax assets and the resolution of pre-acquisition tax and other contingencies. The Company expects to finalize these valuations in the fourth quarter of 2008. When these valuations are finalized, any changes to the preliminary valuation of assets acquired or liabilities assumed may result in material adjustments to the fair value of property and equipment, deferred income tax assets and goodwill.

### 3. PROPERTY AND EQUIPMENT, NET

Property and equipment as of September 30, 2008 and December 31, 2007 consisted of the following:

	September 30, 2008	December 31, 2007
	(in thousands)	
Communications networks	\$ 732,328	\$ 358,045
Computer hardware and purchased software	133,910	80,953
Equipment	37,591	33,669
Office equipment, furniture and fixtures	66,303	44,978
Construction-in-progress	21,500	3,486
Land and buildings	18,674	—
	1,010,306	521,131
Accumulated depreciation	(329,985)	(209,099)
Property and equipment, net	\$ 680,321	\$ 312,032

## Table of Contents

Construction-in-progress as of September 30, 2008 and December 31, 2007 consisted primarily of costs associated with the build-out of the Company's communications network. Depreciation expense for the nine months ended September 30, 2008 and 2007 totaled \$126.9 million and \$52.5 million, respectively. Depreciation expense for the three months ended September 30, 2008 and 2007 totaled \$46.5 million and \$20.5 million, respectively.

#### 4. GOODWILL AND OTHER INTANGIBLE ASSETS

##### Goodwill

The changes in the carrying value of goodwill from January 1, 2008 to September 30, 2008 were as follows (in thousands):

Balance as of January 1, 2008	\$ 361,445
Goodwill related to McLeodUSA merger	296,404
Goodwill related to other acquisitions	(4,243)
Impairment charge	<u>(340,000)</u>
Balance as of September 30, 2008	<u>\$ 313,606</u>

Goodwill related to the McLeodUSA merger and other acquisitions are based on the Company's preliminary allocation of purchase price and may change significantly based on various valuations that will be finalized within 12 months of the merger closing dates (Note 2).

The change in goodwill related to other acquisitions reflects the reclassification during the three months ended September 30, 2008 of \$11.0 million of intangible assets acquired from Allworx.

The Company performs its annual assessment of the carrying value of its goodwill as of July 1 or as events or circumstances change.

In accordance with SFAS No. 142, *Goodwill and Other Intangible Assets*, the Company applies a fair value-based impairment test to the net book value of goodwill and indefinite-lived intangible assets at a reporting unit level. The analysis of potential impairment of goodwill requires a two-step process. The first step is the estimation of fair value at the reporting unit level. If step one indicates that impairment potentially exists, the second step is performed to measure the amount of impairment, if any. Goodwill impairment potentially exists when the estimated fair value of a reporting unit's goodwill is less than its carrying value.

During the three months ended September 30, 2008, the Company experienced a significant decline in market capitalization as a result of a decrease in the market price of PAETEC Holding's common stock as reported on the NASDAQ Global Select Market. The decline in market capitalization occurred subsequent to the Company's announcement in August 2008 that its operating results for the quarter ended June 30, 2008 would be lower than expected. Some factors contributing to this performance below expectations include less robust billable minutes of use, an increase in customer attrition rates, and continued pricing pressures resulting from competitive product offerings and customer demands for price reductions in connection with contract renewals. The Company determined that these factors combined with the overall general decline in the economy and financial markets were an indicator that a goodwill impairment test was required pursuant to SFAS No. 142. As a result, the Company completed step one of the impairment process by estimating the fair value of its reporting units based on a discounted projection of future cash flows, supported with a market-based valuation, and concluded that the fair values of certain of its reporting units were less than the carrying values. For those reporting units whose fair values were less than the carrying values, the Company conducted step two of the impairment process and determined that the fair value of each reporting unit's goodwill was less than the carrying value and concluded that goodwill was impaired. The Company recorded a non-cash charge of \$340.0 million based on a preliminary assessment and expects to finalize the second step of the impairment test during the quarter ending December 31, 2008. Adjustments to the preliminary charge may be required once the analysis is completed. Any adjustments to the preliminary charge will be recorded during the quarter ending December 31, 2008.

The impairment test is highly judgmental and involves the use of significant estimates and assumptions. These estimates and assumptions have a significant impact on the amount of any impairment charge recorded. Discounted cash flow methods are dependent upon assumptions concerning future sales trends, market conditions and cash flows of each reporting unit over several years. Actual cash flows in the future may differ significantly from those previously forecasted. Other significant assumptions used to estimate discounted cash flows include growth rates and the discount rate applicable to future cash flows.

[Table of Contents](#)**Other Intangible Assets**

The gross carrying amount and accumulated amortization by major intangible asset category as of September 30, 2008 and December 31, 2007 were as follows:

	September 30, 2008 (in thousands)			Weighted-Average Amortization Period
	Gross Carrying Amount	Accumulated Amortization	Net	
<b>Amortized intangible assets:</b>				
Customer-related	\$ 159,672	\$ 38,643	\$ 121,029	10 years
Technology-based	1,953	844	1,109	5 years
Capitalized software cost	4,135	854	3,281	5 years
Total	165,760	40,341	125,419	10 years
<b>Unamortized intangible assets:</b>				
Trade name	2,400	—	2,400	
Total	\$ 168,160	\$ 40,341	\$ 127,819	
	December 31, 2007 (in thousands)			Weighted-Average Amortization Period
	Gross Carrying Amount	Accumulated Amortization	Net	
Customer-related	\$ 137,103	\$ 21,845	\$ 115,258	11 years
Technology-based	653	653	—	3 years
Capitalized software costs	3,414	341	3,073	5 years
Total	\$ 141,170	\$ 22,839	\$ 118,331	11 years

Gross intangible assets as of September 30, 2008 included \$15.3 million of customer relationship intangible assets acquired from McLeodUSA and \$11.0 million of customer relationship, developed technology, and trade name intangible assets acquired from Allworx (Note 2). Intangible asset amortization expense for the nine months ended September 30, 2008 and 2007 was \$17.5 million and \$16.8 million, respectively. Intangible asset amortization expense for the three months ended September 30, 2008 and 2007 was \$6.4 million and \$14.7 million, respectively.

## Table of Contents

The Company estimates that future aggregate amortization expense related to intangible assets as of September 30, 2008 will be as follows for the periods presented (in thousands):

<b>Year Ending December 31,</b>	
2008 (remaining three months)	\$ 6,024
2009	23,698
2010	21,992
2011	17,033
2012	14,910
Thereafter	41,762
<b>Total</b>	<b>\$125,419</b>

The Company anticipates that the future aggregate amortization expense as described above may change significantly once the Company completes its fair value assessment of acquired intangibles related to the McLeodUSA merger and other acquisitions (Note 2).

## 5. LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS

Long-term debt as of September 30, 2008 and December 31, 2007 consisted of the following:

	<b>September 30, 2008</b>	<b>December 31, 2007</b>
	<b>(in thousands)</b>	
Senior credit facility term loans	\$ 581,200	\$ 495,500
Unamortized discount on senior credit facility	(4,868)	—
9.5% Senior Notes due 2015	300,000	300,000
Capital lease obligations and other debt	6,380	57
<b>Total debt</b>	<b>882,712</b>	<b>795,557</b>
Less: current portion	(8,615)	(5,040)
<b>Long-term debt</b>	<b>\$ 874,097</b>	<b>\$ 790,517</b>

### *Senior Credit Facility*

Under the credit agreement dated as of February 28, 2007, as amended, among PAETEC Holding, as borrower, the lenders party thereto, Merrill Lynch, Pierce, Fenner & Smith Incorporated, as syndication agent, CIT Lending Services Corporation, as documentation agent, and Deutsche Bank Trust Company Americas, as administrative agent (the "credit agreement"), the Company's credit facilities consist of a term loan facility in a total principal amount of \$498.0 million and a \$100.0 million incremental term loan facility (as described below), of which an aggregate principal amount of \$581.2 million was outstanding at September 30, 2008, as well as a revolving credit facility in a total available principal amount of \$50.0 million, none of which was drawn as of September 30, 2008. In October 2008, the Company drew down the full \$50.0 million principal amount of borrowings available under its revolving credit facility (Note 13).

### *Excess Cash Flow Payment*

During the three months ended June 30, 2008, the Company was required to pay an additional \$9.8 million of principal on its credit facility term loans as a result of excess cash flows generated during the year ended December 31, 2007, as calculated under the terms of the credit agreement.

### *Incremental Term Loan Facility*

Effective on January 28, 2008, the Company entered into an incremental term loan commitment agreement, dated as of January 28, 2008 (the "incremental facility agreement"), with Merrill Lynch Capital Corporation, CIT

---

## **Table of Contents**

Lending Services Corporation and General Electric Capital Corporation (collectively, the “incremental term loan lenders”). Under the incremental facility agreement, the incremental term loan lenders committed to extend to the Company term loans (the “incremental term loans”) pursuant to the credit agreement in a total principal amount of \$100 million (the “incremental term loan facility”). The incremental term loan facility was funded on January 29, 2008.

The incremental term loan facility was extended to the Company pursuant to the provisions of the credit agreement that permit the Company to elect, subject to pro forma compliance with a total leverage ratio covenant and other conditions, to solicit the lenders under the credit agreement or other prospective lenders to increase by up to \$225 million the total principal amount of borrowings available under the Company’s existing term loan facility (the “term loan facility”). Borrowings under the incremental term loan facility may be used for working capital, capital expenditures and other general corporate purposes of the Company. The Company applied a portion of the borrowings under the incremental term loan facility toward the redemption of the McLeodUSA Senior Secured Notes in connection with the McLeodUSA merger (Note 2).

PAETEC Holding is the borrower under the incremental term loan facility. All obligations of PAETEC Holding under the incremental term loan facility are guaranteed by all subsidiaries of PAETEC Holding. All assets of PAETEC Holding and its subsidiaries have been pledged to secure their obligations under the incremental term loan facility.

The February 28, 2013 maturity date of the incremental term loan facility is the same as the maturity date of the term loan facility. The Company is required to make scheduled principal payments under the incremental term loan facility, in equal quarterly installments beginning on March 31, 2008, in an annual amount of \$1 million during the first five years after the facility closing date. The \$95 million unpaid principal balance of the incremental term loans will be payable in full on the maturity date.

Borrowings under the incremental term loan facility bear interest, at the Company’s option, at an annual rate equal to either a specified “base rate” plus a margin of 1.50% or the applicable London interbank offered rate (“LIBOR”) plus a margin of 2.50%. Interest on the incremental term loans is payable on the same quarterly basis as interest on the loans outstanding under the term loan facility.

The lenders under the incremental term loan facility are entitled to the benefit of the same affirmative and negative covenants in the credit agreement as the lenders under the term loan facility.

### ***Financial Covenants***

Under the terms of the total leverage ratio covenant contained in the Company’s credit agreement, the Company’s ratio of consolidated debt to consolidated adjusted EBITDA (as defined for purposes of the credit agreement) for any measurement period may not exceed 5.00:1.00. The Company was in compliance with this financial covenant as of September 30, 2008.

### ***Registered Exchange Offer for 9.5% Senior Notes due 2015***

On February 7, 2008, in accordance with registration rights granted to the purchasers of the Company’s 9.5% Senior Notes due 2015 sold in July 2007, the Company completed an exchange offer of all of such 9.5% Senior Notes due 2015 for senior notes with identical terms that were registered under the Securities Act of 1933.

### ***Capital Lease Obligations***

In connection with the McLeodUSA merger, the Company acquired capital leases for computer equipment and an installment purchase of software licensing during the three months ended March 31, 2008. In addition, the Company entered into \$5.8 million of capital leases for computer hardware during the three months ended June 30, 2008. As of September 30, 2008, the Company had total capital lease debt of \$6.4 million, of which \$3.8 million is classified as long-term.

### ***Interest Rate Swap Agreements***

In order to reduce the Company’s exposure to fluctuations in interest rates, the Company periodically enters into interest rate swap agreements. These agreements effectively convert a portion of the Company’s floating-rate

## Table of Contents

debt to fixed-rate debt. Such agreements involve the exchange of fixed-rate and floating-rate payments over the life of the agreements without the exchange of the underlying principal amounts. The Company's policy is to enter into swap agreements only with counterparties it considers to be creditworthy. Swap agreements in effect as of September 30, 2008 and December 31, 2007 were as follows:

	<u>Notional Amount</u>	<u>Maturities</u>	<u>Strategy</u> (dollars in thousands)	<u>Weighted Average LIBOR Rate</u>	<u>Fixed Rate</u>
September 30, 2008	\$ 125,000	06/30/2009	Cash Flow Hedge	2.47%	5.64%
	\$ 100,000	06/30/2009	Cash Flow Hedge	2.47%	5.63%
	\$ 175,000	04/30/2009	Cash Flow Hedge	2.47%	5.00%
December 31, 2007	\$ 125,000	06/30/2009	Cash Flow Hedge	4.90%	5.64%
	\$ 100,000	06/30/2009	Cash Flow Hedge	4.90%	5.63%
	\$ 175,000	04/30/2009	Cash Flow Hedge	4.90%	5.00%

Weighted-average variable rates are subject to change over time as LIBOR fluctuates. Notional amounts do not represent amounts exchanged by the parties and, thus, are not a measure of the Company's interest rate exposure.

Neither the Company nor the counterparty is required to collateralize its obligations under the swap agreements. The Company is exposed to loss if the counterparty defaults. Management does not anticipate any non-performance by counterparties to the Company's swap agreements, because all counterparties have investment grade credit ratings. Risk management strategies, such as interest rate swaps, are reviewed by the audit committee of the Company's Board of Directors. The Company's policy is to limit the maximum amount of positions that can be taken in any given instrument.

Interest rate swap agreements are reflected at fair value in the accompanying condensed consolidated balance sheets. As of September 30, 2008 and December 31, 2007, the Company's outstanding swaps represented a liability with a fair value of \$3.5 million and \$5.6 million, net of tax, respectively. Accumulated other comprehensive loss and accrued expenses liabilities have been adjusted based on the fair value. The adjustment to fair value has been recorded as a component of other comprehensive loss in the accompanying condensed consolidated statements of operations and comprehensive loss for the three and nine months ended September 30, 2008 and 2007.

On November 12, 2008, the Company entered into an interest rate swap agreement in order to hedge the interest rate variability of the Company's debt and to replace the existing swap agreements which will be maturing on April 30, 2009 and June 30, 2009 (Note 13).

## 6. INCOME TAXES

The benefit from income taxes for the nine months ended September 30, 2008 includes a benefit from federal and state taxes and is based on the estimated annual effective tax rate applicable to the Company and its subsidiaries for the year ending December 31, 2008. The difference between the statutory rate and the Company's effective tax rate for the nine months ended September 30, 2008 is primarily due to the impact of the goodwill impairment charge, which is non-deductible for tax purposes, and non-deductible stock based compensation.

The McLeodUSA merger (Note 2) is intended to qualify as a tax free reorganization for federal income tax purposes. Deductibility of amounts related to goodwill, if any, will be determined as the Company finalizes its purchase price allocation for costs of the merger. In addition, the Company acquired net operating losses ("NOLs") pursuant to the acquisition of McLeodUSA. The Company is currently assessing its ability to utilize these NOLs when considering potential limitations under Section 382 of the Internal Revenue Code and the final determination of purchase accounting.

The Company adopted Financial Accounting Standards Board ("FASB") Interpretation No. 48, *Accounting for Uncertainty in Income Taxes—an interpretation of FASB Statement 109*, on January 1, 2007. The amount of net unrecognized tax benefits from uncertain tax positions as of September 30, 2008 was \$0.3 million, the majority of which, if recognized, would affect the effective tax rate.

---

## [Table of Contents](#)

The Company recognizes interest accrued and penalties accrued on unrecognized tax benefits as a component of the provision for income taxes. As of September 30, 2008, the Company had less than \$0.1 million of interest accrued related to net unrecognized tax benefits.

The Company files U.S. federal income tax returns and income tax returns in various state jurisdictions. The Company is no longer subject to U.S. federal, state, and local tax examinations in major tax jurisdictions for periods before the year ended December 31, 2003.

### **7. STOCKHOLDERS' EQUITY**

During the three months ended September 30, 2008, the Company's Board of Directors authorized the repurchase of up to \$30.0 million of the Company's outstanding common stock through August 2009, subject to conditions. The Company may repurchase shares from time to time, at its discretion, on the open market or in private transactions. The repurchase program does not obligate the Company to repurchase any specific number of shares and may be modified or discontinued at any time. The Board of Directors has fixed the size of the program at the maximum amount currently permitted under the Company's debt agreements for the period indicated assuming future compliance with applicable covenants.

During September 2008, the Company repurchased, at fair market value and on the open market, a total of 2,461,800 shares at a total cost of approximately \$8.5 million. In connection with the repurchase, the Company paid commissions totaling less than \$0.1 million. The Company's Board of Directors has resolved that the repurchased shares will be retired and resume the status of authorized and unissued shares.

### **8. SHARE-BASED TRANSACTIONS**

#### *Employee Stock Purchase Plan*

On December 18, 2007, the PAETEC Holding Corp. Employee Stock Purchase Plan (the "ESPP") was approved by the Company's stockholders. Under the ESPP, a total of 4,100,000 shares of PAETEC Holding's common stock are available for purchase by eligible employees.

The ESPP provides for specified purchase periods (initially quarterly, beginning April 1, 2008) during which an eligible employee is permitted to accumulate payroll deductions in a plan account for the purchase of shares of PAETEC Holding's common stock. Substantially all employees may elect to participate in the ESPP by authorizing payroll deductions. Under the ESPP, no participant may purchase in any one calendar year shares of common stock having an aggregate fair market value in excess of the lesser of (1) \$25,000 or (2) 50% of such participant's salary or wages during such period, and the Company may impose additional limitations on participants. The purchase price per share under the ESPP set by the Company is 90% of the closing price of a share of outstanding common stock on the last trading day of the purchase period.

As of September 30, 2008, purchase rights for 368,799 shares had been granted under the ESPP and 3,731,201 shares of common stock remained available for issuance. For the purchase period ended September 30, 2008, the Company issued 273,267 shares at a purchase price of approximately \$1.94 per share, which represented 90% of the closing price of the common stock on September 30, 2008 as reported on the NASDAQ Global Select Market. Compensation expense attributable to the ESPP for the nine months ended September 30, 2008 totaled \$0.1 million. Compensation expense attributable to the ESPP for the three months ended September 30, 2008 totaled less than \$0.1 million.

**Table of Contents**  
**Stock Option Activity**

The following table summarizes stock option activity for the nine months ended September 30, 2008:

	Shares of Common Stock Underlying Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (years)	Aggregate Intrinsic Value (in thousands)
Outstanding at January 1, 2008	12,279,445	\$ 3.86		
Assumed in connection with McLeodUSA merger on February 8, 2008	3,493,295	\$ 7.42		
Granted*	1,151,110	\$ 6.13		
Exercised*	(2,881,266)	\$ 4.94		
Canceled*	(219,627)	\$ 8.57		
Forfeited*	(226,511)	\$ 4.82		
Outstanding at September 30, 2008	<u>13,596,446</u>	\$ 4.63	6.0	\$ 1,195
Exercisable at September 30, 2008	<u>9,312,279</u>	\$ 4.18	5.2	\$ 788

\* Excludes activity under the McLeodUSA Incorporated 2006 Omnibus Equity Plan before the closing of the McLeodUSA merger on February 8, 2008.

The aggregate intrinsic value in the table above represents the total pretax intrinsic value (the difference between the closing sale price of the PAETEC Holding common stock as reported on the NASDAQ Global Select Market on September 30, 2008 and the option exercise price, multiplied by the number of in-the-money options) that would have been received by the option holders if all option holders had exercised their options on September 30, 2008. This amount changes based on the fair market value of PAETEC Holding's common stock.

For stock options granted during the nine months ended September 30, 2008, the weighted average fair value of options on the date of grant, estimated using the Black-Scholes option pricing model, was \$3.80, using the following assumptions: dividend yield of 0.0%; expected option life of 5.0-6.0 years; a risk free interest rate of 2.72%-3.55%; and an expected volatility of 56.58%-69.23%.

The following table summarizes stock option information as of September 30, 2008:

Range of Exercise Prices	Options Outstanding		Options Exercisable	
	Number of Options	Weighted- Average Exercise Price	Number of Options	Weighted- Average Exercise Price
\$0.00 - \$2.10	3,152,408	\$ 1.77	2,688,806	\$ 1.86
\$2.11 - \$3.15	2,321,723	\$ 2.39	1,954,666	\$ 2.43
\$3.16 - \$7.35	5,297,683	\$ 4.53	3,498,772	\$ 4.96
\$7.36 - \$23.50	<u>2,824,632</u>	\$ 9.83	<u>1,170,035</u>	\$ 10.13
	<u>13,596,446</u>	\$ 4.63	<u>9,312,279</u>	\$ 4.18

As of September 30, 2008, there was approximately \$8.2 million of total unrecognized compensation expense related to unvested stock options. The Company expects to recognize the expense over a weighted-average period of approximately 1.5 years.

## Table of Contents

### Stock Unit Activity

The following table summarizes stock unit activity for the nine months ended September 30, 2008:

	Shares of Common Stock Underlying Stock Units	Weighted Average Grant Date Fair Value
Outstanding at January 1, 2008	7,800,496	\$ 3.47
Granted	3,412,355	\$ 8.12
Vested	(39,417)	\$ 10.72
Forfeited	(199,697)	\$ 5.41
Outstanding at September 30, 2008	<u>10,973,737</u>	\$ 5.37

As of September 30, 2008, there was unrecognized stock-based compensation expense related to unvested stock unit awards of approximately \$25.7 million. The Company expects to recognize the expense over a weighted-average period of approximately 2.1 years.

In connection with the vesting of stock units during the nine months ended September 30, 2008, the Company withheld 14,750 shares of PAETEC Holding common stock to satisfy income tax withholding requirements.

On July 31, 2008, by resolution of the Company's Board of Directors, all shares held as treasury stock, which had a cost basis of approximately \$1.1 million, were retired and returned to the status of authorized but unissued shares. Subsequent to July 31, 2008, shares withheld from vested stock awards to satisfy income tax withholding requirements are automatically returned to the status of authorized but unissued shares, with the value of such shares reflected as a deduction from additional paid-in capital.

### Warrant Activity

The following table summarizes warrant activity for the nine months ended September 30, 2008:

	Shares of Common Stock Underlying Warrants	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (years)	Aggregate Intrinsic Value (in thousands)
Outstanding at January 1, 2008	2,221,088	\$ 2.37		
Granted	—			
Exercised	(171,493)	\$ 3.28		
Canceled	—			
Forfeited	(15,415)	\$ 4.74		
Outstanding at September 30, 2008	<u>2,034,180</u>	\$ 2.28	1.7	\$ 309
Exercisable at September 30, 2008	<u>2,019,576</u>	\$ 2.27	1.6	\$ 308

The aggregate intrinsic value in the table above represents the total pretax intrinsic value (the difference between the closing sale price of the PAETEC Holding common stock as reported on the NASDAQ Global Select Market on September 30, 2008 and the warrant exercise price, multiplied by the number of in-the-money warrants) that would have been received by the warrant holders if all warrant holders had exercised their warrants on September 30, 2008. This amount changes based on the fair market value of PAETEC Holding's common stock. Stock-based compensation expense related to the warrants originally issued by PAETEC and assumed by PAETEC Holding in connection with the US LEC merger, which represent the only compensatory warrants issued by the Company, totaled less than \$0.1 million, net of tax, for the three and nine months ended September 30, 2008.

## Table of Contents

The following table summarizes information relating to outstanding warrants as of September 30, 2008:

Range of Exercise Prices	Warrants Outstanding		Warrants Exercisable	
	Number of Warrants	Weighted-Average Exercise Price	Number of Warrants	Weighted-Average Exercise Price
\$0.00 - \$2.78	1,741,242	\$ 1.98	1,736,374	\$ 1.98
\$2.79 - \$4.00	146,063	\$ 3.38	136,327	\$ 3.35
\$4.01 - \$5.00	146,875	\$ 4.70	146,875	\$ 4.70
	<u>2,034,180</u>	\$ 2.28	<u>2,019,576</u>	\$ 2.27

## 9. LOSS PER COMMON SHARE

The computation of basic and diluted loss per common share for the three and nine months ended September 30, 2008 and 2007 was as follows:

(in thousands, except share and per share data)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
Net loss	\$ (355,788)	\$ (5,092)	\$ (373,462)	\$ (4,971)
Weighted average common shares outstanding—basic and diluted	145,713,961	101,869,011	139,033,479	84,792,643
Basic and diluted net loss per common share	\$ (2.44)	\$ (0.05)	\$ (2.69)	\$ (0.06)

For the periods ended September 30, 2008 and 2007, the Company had outstanding options, warrants and restricted stock units for 26,604,363 and 22,506,278 shares, respectively, which were convertible into or exercisable for common shares that were not included in the calculation of diluted loss per common share because the effect would have been anti-dilutive.

## 10. COMMITMENTS AND CONTINGENCIES

### Purchase Commitments

As of September 30, 2008, the Company had entered into agreements with vendors to purchase approximately \$19.1 million of equipment and services, of which the Company expects \$16.1 million to be delivered and payable in the year ending December 31, 2008, \$1.8 million in the year ending December 31, 2009, \$1.0 million in the year ending December 31, 2010, and the remaining \$0.2 million in the year ending December 31, 2011.

### Regulation

The Company's services are subject to varying degrees of federal, state and local regulation. These regulations are subject to ongoing proceedings at federal and state administrative agencies or within state and federal judicial systems. Results of these proceedings could change, in varying degrees, the manner in which the Company operates. The Company cannot predict the outcome of these proceedings or their effect on the Company's industry generally or on the Company specifically.

### Data and Voice Services

The Company has various agreements with certain carriers for data and voice services. As of September 30, 2008, the Company's minimum commitments under these agreements totaled \$279.2 million, of which \$24.1

---

## **Table of Contents**

million expire in the year ending December 31, 2008, \$93.0 million expire in the year ending December 31, 2009, \$84.6 million expire in the year ending December 31, 2010, and the remaining \$77.5 million expire in the year ending December 31, 2011. Related expenses, when incurred, are included in cost of sales in the accompanying condensed consolidated statements of operations and comprehensive (loss) income.

### ***Interconnection and Network Access Agreements***

The Company is dependent on the use of incumbent local exchange carriers' local and transport networks and access services to provide telecommunications services to its customers. Charges for leasing local and transport network components and purchasing special access services historically have made up a significant percentage of the Company's overall cost of providing the services. These network components and services are purchased in each PAETEC market through interconnection agreements, special access contracts, commercial agreements or a combination of such agreements from the incumbent local exchange carrier, or, where available, from other wholesale network service providers. These costs are recognized in the period in which the services are delivered and are included as a component of the Company's cost of sales.

### ***Letters of Credit***

The Company is party to letters of credit totaling \$13.1 million as of September 30, 2008. The Company does not expect any material losses from these financial instruments since performance under these letters of credit is not likely to be required.

### ***Litigation***

The Company is party to various legal proceedings, most of which relate to routine matters incidental to the Company's business. The result of any current or future litigation is inherently unpredictable. The Company's management, however, believes that there is no litigation asserted or pending against the Company that could have, individually or in the aggregate, a material adverse effect on its financial position, results of operations or cash flows, except as indicated below.

*Proceeding Involving Sprint Communications.* On January 24, 2008, Sprint Communications Company L.P. ("Sprint") notified the Company that it had filed a patent infringement action in the U.S. District Court for the District of Kansas against PAETEC Holding and two of its subsidiaries, including one operating subsidiary, PaeTec Communications, Inc. ("PAETEC Communications"). Sprint alleges that PAETEC Communications infringed patents which Sprint characterizes as constituting part of Sprint's Voice over Packet patent portfolio by selling products and services that utilize technology covered by the Sprint patents. Sprint's notice indicated that the claimed infringement purportedly relates to its patents for the methods of use and system architecture of packet technology to carry telephone calls to or from the public switched telephone network. Sprint seeks unspecified amounts of compensatory and treble damages, attorneys' fees, and injunctive relief against future sales by the defendant companies of any products and services that allegedly violate Sprint's patents. Sprint formally served the Company with its complaint on May 20, 2008, and the Company filed its answer to the complaint on July 21, 2008. The parties have continued to engage in discussions to explore a mutually agreeable resolution of Sprint's claims. The Company continues to evaluate Sprint's patent infringement claims and intends to pursue vigorously its defenses in this litigation.

*Proceeding Involving Qwest Communications.* As a result of a settlement reached between Qwest Communications International Inc. ("Qwest") and McLeodUSA prior to McLeodUSA's emergence from Chapter 11 bankruptcy proceedings in 2006, McLeodUSA filed an action against Qwest in the U.S. District Court for the Northern District of Iowa seeking recovery of damages related to numerous billings between the parties. Qwest filed a counterclaim for amounts it believes McLeodUSA owes it. This lawsuit encompasses billing disputes involving access billing for 800 toll-free calls made by McLeodUSA's customers and 800 toll-free calls made by third-party wireless carrier customers, access charges related to Voice over Internet Protocol traffic, billing disputes related to the parties, UNE-P agreements, backbilling for colocation space, reimbursement of third-party access charges and other issues. In addition, Qwest alleges that McLeodUSA improperly entered into revenue-sharing arrangements with wireless carriers in order to charge Qwest for access services provided to such carriers whose customers made 800 toll-free calls that were routed through Qwest's network. McLeodUSA is also seeking a declaratory judgment

## Table of Contents

that it is not responsible for reimbursing Qwest for terminating access charge payments that Qwest allegedly made to rural incumbent local exchange carriers for calls that were originated by McLeodUSA's end-user customers. Qwest claims its damages exceed \$14 million, and McLeodUSA's claims against Qwest exceed \$12 million. On July 24, 2006, McLeodUSA moved to dismiss Qwest's negligent misrepresentation, conversion, trespass, fraud, fraudulent concealment and negligence counterclaims. On August 24, 2006, Qwest amended its counterclaims both by making additional factual allegations and by interposing a limited number of new legal theories. McLeodUSA filed a motion to dismiss Qwest's amended counterclaims on September 11, 2006. On January 16, 2007, the court dismissed the negligence and negligent misrepresentation claims. The court declined to dismiss the remaining counterclaims. On February 21, 2007, McLeodUSA filed its response to Qwest's amended counterclaims, including the tort claims that were not dismissed. McLeodUSA believes that its billing was and remains consistent with industry practice, regulations of the Federal Communications Commission, and its tariffs and interconnection agreements, and that it has meritorious defenses to Qwest's counterclaims. In October 2008, the Company and Qwest agreed to settle all claims related to billing disputes between the parties. The Company recognized approximately \$0.5 million reduction to cost of sales related to this settlement in the condensed consolidated statement of operations and comprehensive loss for the three and nine months ended September 30, 2008.

*Proceeding Involving Iowa Department of Revenue.* Certain operating subsidiaries of McLeodUSA have protested and appealed various sales and use tax assessments levied by the Iowa Department of Revenue with respect to the purchase of certain equipment from 1996 through 2005. These assessments total approximately \$16.5 million, including estimated interest and penalties. The Company believes it has meritorious defenses against a significant portion of these assessments and intends to pursue vigorously its defenses during the appeal process. If the Company were to be unsuccessful in its defense of these issues, it would likely face additional assessments estimated at \$2.1 million, including estimated interest and penalties, relating to the post-audit open years through February 8, 2008.

## 11. FAIR VALUE MEASUREMENTS

The Company adopted SFAS No. 157, *Fair Value Measurements*, as of January 1, 2008 as it applies to financial instruments. SFAS No. 157 establishes a framework for measuring fair value in generally accepted accounting principles and establishes a hierarchy that categorizes and prioritizes the sources to be used to estimate fair value as follows:

Level 1 – defined as observable inputs such as quoted prices in active markets;

Level 2 – inputs include quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability (interest rates, yield curves, etc.), and inputs that are derived principally from or corroborated by observable market data by correlation or other means (market corroborated inputs); and

Level 3 – unobservable inputs that reflect the Company's determination of assumptions that market participants would use in pricing the asset or liability. These inputs are developed based on the best information available, including the Company's own data.

The following table summarizes the valuation of the Company's financial instruments by the foregoing SFAS No. 157 fair value hierarchy levels as of September 30, 2008 (in thousands):

	Fair Value Measurements Using:		
	Level 1	Level 2	Level 3
<b>Assets</b>			
Cash and cash equivalents	—	\$ 37,265	—
Short-term investments	—	\$ 280	—
<b>Liabilities</b>			
Interest rate swaps	—	\$ 5,712	—

The fair value of cash and cash equivalents presented in the table above are primarily composed of the Company's investments in money market instruments and commercial paper with original maturities of three months or less. The Company's cash and cash equivalent balances excluded from the table above are composed of cash, certificates of deposits with original maturities of one month or less and overnight investments.

## 12. RECENT ACCOUNTING PRONOUNCEMENTS

In May 2008, the FASB issued SFAS No. 162, *The Hierarchy of Generally Accepted Accounting Principles*. SFAS No. 162 identifies the sources of accounting principles and the framework for selecting principles to be used in the preparation of financial statements of nongovernmental entities that are presented in conformity with generally accepted accounting principles in the United States. This statement will be effective 60 days following the SEC's approval of the Public Company Accounting Oversight Board's amendments to United States Auditing Standards section 411, *The Meaning of Present Fairly in Conformity with Generally Accepted Accounting Principles*. The Company is currently evaluating the impact of SFAS No. 162, but does not expect that the adoption of this pronouncement will have a material impact on its consolidated financial statements.

In April 2008, the FASB issued FASB Staff Position ("FSP") SFAS No. 142-3, *Determination of the Useful Life of Intangible Assets*. This FSP amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under FASB Statement No. 142, *Goodwill and Other Intangible Assets*. The intent of this FSP is to improve consistency among the principles pertaining to the useful life of a recognized intangible asset under SFAS No. 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141 and other generally accepted accounting principles. This FSP is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. Early adoption of this FSP is prohibited. The Company is currently evaluating the impact of this FSP, but does not expect that the adoption of the pronouncement will have a material impact on its consolidated financial statements.

In March 2008, the FASB issued SFAS No. 161, *Disclosures about Derivative Instruments and Hedging Activities*. SFAS No. 161 amends and expands the disclosure requirements of SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, with the intent to provide users of financial statements with an enhanced understanding of: (1) how and why an entity uses derivative instruments; (2) how derivative instruments and related hedged items are accounted for under SFAS No. 133 and its related interpretations; and (3) how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows. SFAS No. 161 requires qualitative disclosures about objectives and strategies for using derivatives, quantitative disclosures about fair value amounts of and gains and losses on derivative instruments and disclosures about credit-risk-related contingent features in derivative instruments. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. The Company has not yet assessed the impact of this statement on its consolidated financial statements.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), *Business Combinations*. SFAS No. 141(R) establishes the principles and requirements for how an acquirer recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree, recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and discloses the business combination. The statement is effective beginning on January 1, 2009. The provisions of SFAS No. 141(R) will affect the Company only if it is a party to a business combination after it has adopted this statement. In addition, after the effective date, reversals of valuation allowances related to acquired deferred tax assets and changes to acquired income tax uncertainties related to any business combinations, even those completed prior to the statement's effective date, will be recognized in earnings, except for qualified measurement period adjustments.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements—An Amendment of ARB No. 51*. SFAS No. 160 amends Accounting Research Bulletin ("ARB") No. 51, *Consolidated Financial Statements*, to establish accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. This statement also amends certain of ARB No. 51's consolidation procedures for consistency with the requirements of SFAS No. 141(R). In addition, SFAS No. 160 includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest. The Company is required to adopt SFAS No. 160 for fiscal years beginning on January 1, 2009. Earlier adoption is prohibited. The Company is currently evaluating the potential impact on its consolidated financial statements of adopting SFAS No. 160.

---

## [Table of Contents](#)

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*, which expands disclosures about fair value measurements. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and establishes a hierarchy that categorizes and prioritizes the sources to be used to estimate fair value. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007. However, in December 2007, the FASB issued FSP No. FAS 157-2, which delays the effective date of SFAS No. 157 for all non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). This FSP partially defers the effective date of SFAS No. 157 to fiscal years beginning after November 15, 2008, and interim periods within those fiscal years for items within the scope of the FSP. Effective January 1, 2008, the Company adopted SFAS No. 157 except as it applies to those non-financial assets and non-financial liabilities as noted in FSP No. FAS 157-2.

### **13. SUBSEQUENT EVENTS**

#### ***Revolving Credit Facility***

On October 15, 2008, the Company drew down \$50 million principal amount of borrowings under its revolving credit facility (Note 5), the maximum amount available to the Company under the facility.

There are no scheduled principal payments under the revolving loans. Any outstanding revolving loans will be payable in full on the revolving loan maturity date of February 28, 2012.

The outstanding revolving loans bear interest, at the Company's option, at an annual rate equal to either a specified "base rate" plus a margin of 1.50% or LIBOR plus a margin of 2.50%. The margin applicable to LIBOR loans under the revolving credit facility is subject to specified reductions based on certain reductions in the Company's total leverage ratio under the credit agreement.

The Company will use the proceeds of the revolving loans for capital expenditures, working capital and other general corporate purposes, including potential repurchases of common stock under the Company's previously announced program to repurchase up to \$30.0 million of common stock through August 2009 (Note 7).

#### ***Interest Rate Swap Agreement***

On November 12, 2008, the Company entered into an interest rate swap agreement, with an initial notional amount of \$325 million, effective April 30, 2009. The notional amount will be increased to \$400 million on June 30, 2009. The Company is entering into the agreement in order to hedge the interest rate variability of the Company's debt and to replace the existing swap agreements which will be maturing on April 30, 2009 and June 30, 2009. The Company has agreed to pay a fixed interest rate of 2.85%, payable on a monthly basis, with the first interest payment due on May 29, 2009. The counterparty has agreed to pay, beginning May 29, 2009, a floating interest rate equal to the one-month LIBOR rate. The interest rate swap agreement matures on June 30, 2011.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*Except for statements that present historical facts, this management's discussion and analysis contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. In some cases, you can identify these statements by such forward-looking words as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "potential," "should," "will" and "would," or similar expressions. These statements involve known and unknown risks, uncertainties and other factors that may cause our actual operating results, financial position, levels of activity or performance to be materially different from those expressed or implied by such forward-looking statements. Some of these risks, uncertainties and factors are discussed under the caption "Item 1A. Risk Factors" in our Annual Report on Form 10-K for our 2007 fiscal year and in our subsequently filed SEC reports.*

*You should read the following management's discussion and analysis in conjunction with our Annual Report on Form 10-K for our 2007 fiscal year and together with the condensed consolidated financial statements and related notes and the other financial information that appear elsewhere in this report.*

*Unless we indicate otherwise, references in this management's discussion and analysis to "we," "us," "our," "PAETEC Holding" and "PAETEC" mean PAETEC Holding Corp. and PAETEC Corp. and its subsidiaries for all periods before the completion of the merger with US LEC Corp. on February 28, 2007. For the period from February 28, 2007 through February 7, 2008, such references also include US LEC Corp. and its subsidiaries. For the period from and after February 8, 2008, such references refer to PAETEC Holding Corp. and its subsidiaries, including US LEC Corp., McLeodUSA Incorporated and their respective subsidiaries.*

### **Overview**

PAETEC is a competitive communications services and solutions provider guided by the principle that delivering superior customer service is the key to competing successfully with other communications services providers. PAETEC's primary business is providing large, medium-sized and, to a lesser extent, small business end-user customers in metropolitan areas with a package of integrated communications services that includes local and long distance voice, data, and broadband Internet access services. PAETEC Holding had approximately 3,914 employees as of September 30, 2008. As of September 30, 2008, PAETEC Holding had in service 164,961 digital T1 transmission lines, which represented the equivalent of 3,959,064 telephone lines, for over 48,000 business customers in a service area encompassing 79 of the country's top 100 metropolitan statistical areas.

To supplement its internal growth, PAETEC has pursued an acquisition strategy that it believes will allow it to increase penetration of existing markets, expand into new markets, achieve operating efficiencies and enhance its ability to sell and deliver value-added services. In accordance with this strategy, PAETEC has focused its acquisition efforts on other competitive carriers, local and long distance providers, enhanced service providers, network integrators and equipment solutions providers.

**Acquisition of McLeodUSA Incorporated.** On February 8, 2008, PAETEC completed its business combination by merger with McLeodUSA Incorporated, or "McLeodUSA." Under the merger agreement, McLeodUSA became a wholly-owned subsidiary of PAETEC upon completion of the merger. McLeodUSA provides integrated communications services to small and medium-sized enterprises and, to a lesser extent, traditional telephone and Internet access services to small business and residential customers.

In accordance with Statement of Financial Accounting Standards, or "SFAS," No. 141, *Business Combinations*, the purchase price of the McLeodUSA merger was preliminarily allocated to the assets acquired and liabilities assumed based on their fair values as of the closing date, with the amounts exceeding the fair value being recorded as goodwill. To the extent fair values of the assets acquired as of the merger closing date were not yet available at the time of the preliminary allocation, certain intangibles were recorded at their historical carrying value. The process to identify and record the fair value of assets acquired and liabilities assumed will include an analysis of the acquired fixed assets, including real and personal property, various leases, contractual commitments and other business contracts, customer relationships, investments and contingencies.

---

## [Table of Contents](#)

As a result of the preliminary allocation of the purchase price, the assets acquired and liabilities assumed from McLeodUSA were recorded at their respective fair values as of the merger closing date. As the values of certain assets and liabilities are preliminary in nature, they are subject to adjustment as additional information is obtained, including valuation and physical counts of property and equipment, valuation of identifiable intangible assets, valuation of deferred net income tax assets and the resolution of pre-acquisition tax and other contingencies. The valuations will be finalized within 12 months of the closing of the merger. When the valuations are finalized, any changes to the preliminary valuation of assets acquired or liabilities assumed may result in material adjustments to the fair value of property and equipment, identifiable intangible assets acquired, deferred net income tax assets and goodwill. As a result, depreciation and amortization expense may differ significantly from amounts historically reported or from those reported in the first three quarters of 2008.

**Revenue.** PAETEC derives revenue from sales of its network services, carrier services and integrated solutions services. PAETEC derives most of its revenue from monthly recurring fees and usage-based fees that are generated principally by sales of its network services.

Monthly recurring fees include the fees paid by PAETEC's customers for lines in service and additional features or enhanced services on those lines. Monthly recurring fees are paid by PAETEC's end-user customers and are billed in advance. Usage-based fees consist of fees paid by PAETEC's network services and carrier services customers for some calls made, fees paid by the incumbent carriers in PAETEC's markets as "reciprocal compensation" when PAETEC terminates local calls made by their customers, and access fees paid by other carriers for long distance calls PAETEC originates or terminates for the other carriers. The monthly recurring fees and usage-based fees generated by sales of PAETEC's network services and carrier services to any customer tend to be relatively consistent from month to month, subject to changes in the calling patterns of the customer's business. These fees generally are based on the number of digital T1 transmission lines used by the customer and the types of services purchased.

**Network Services.** PAETEC delivers integrated communications services, including local services, long distance services and data and Internet services, to end users on a retail basis, which the company refers to as its "network services." PAETEC's network services revenue consists primarily of monthly recurring fees and usage-based fees. In addition to usage-based fees invoiced directly to the end-user customers, usage-based fees for PAETEC's network services also include the interstate and intrastate access fees the company receives from other communications providers when it originates or terminates long-distance calls for those other providers to or from PAETEC's network services customers, and the reciprocal compensation fees PAETEC receives from some other local carriers when it terminates local calls made by the customers of the other local carriers. PAETEC recognizes revenue during the period in which the revenue is earned. PAETEC's network services also generate non-recurring service activation and installation fee revenues, which it receives upon initiation of service. PAETEC defers recognition of these revenues and amortizes them over the average contractual life, which is primarily three years.

**Carrier Services.** PAETEC generates revenue from wholesale sales of communications services to other communications businesses, which the company refers to as its "carrier services." PAETEC's carrier services revenue consists primarily of monthly recurring fees and usage-based fees. Usage-based fees for PAETEC's carrier services consist primarily of the interstate and intrastate access fees the company receives from other communications providers when it originates or terminates long distance calls for those other providers to or from PAETEC's carrier services customers, and the reciprocal compensation fees PAETEC receives from some other local carriers when it terminates to its carrier services customers local calls made by customers of other local carriers.

**Integrated Solutions.** PAETEC derives revenue from sales to retail end-user customers of telecommunications equipment and software and related services, which the company refers to as its "integrated solutions." A portion of PAETEC's integrated solutions revenue consists of fees its customers pay for equipment and for PAETEC's system design and installation services. PAETEC recognizes revenue for equipment sales and system design and installation services upon delivery and acceptance of the underlying equipment. It derives an additional component of its integrated solutions revenue through selling and supporting its proprietary telecommunications software. PAETEC recognizes revenue related to software sales upon delivery of the software. Support fees include fees for maintenance of PAETEC's telecommunications software and fees for training the end user in the proper use of PAETEC's telecommunications software. PAETEC recognizes maintenance fees on a pro rata basis over the length of the underlying maintenance contract. PAETEC recognizes training fees after it fulfills the training obligation.

---

## **Table of Contents**

**Cost of Sales.** PAETEC provides its network services and carrier services by using electronic network components that it owns and telephone and data transmission lines that it leases from other telecommunications carriers. PAETEC's cost of sales for these services consists primarily of leased transport charges and usage costs for local and long distance calls. PAETEC's leased transport charges are the payments it makes to lease the telephone and data transmission lines which the company uses to connect its customers to its network and to connect its network to the networks of other carriers. Usage costs for local and long distance are the costs that PAETEC incurs for calls made by its customers. Cost of sales for PAETEC's integrated solutions includes the costs it incurs in designing systems and purchasing and installing equipment.

**Selling, General and Administrative Expenses.** PAETEC's selling, general and administrative expenses include selling and marketing, customer service, billing, corporate administration, engineering personnel and other personnel costs.

**Depreciation and Amortization.** Depreciation and amortization include depreciation of PAETEC's telecommunications network and equipment, computer hardware and purchased software, office equipment, furniture and fixtures, and leasehold improvements, and amortization of intangible assets.

**Interest Expense.** Interest expense includes interest due on borrowings under PAETEC's senior secured credit facilities and senior notes, amortization of debt issuance costs, debt discounts, interest due on PAETEC's capital lease obligations and other debt, the change in fair value of interest rate swaps that were not accounted for using hedge accounting, and the ineffective portion of the gain or loss associated with PAETEC's interest rate swap derivatives that are accounted for as hedges.

**Other Income, net.** Other income, net includes investment and other financing income.

**Accounting for Income Taxes.** PAETEC recognizes deferred income tax assets and liabilities for the expected future tax consequences of transactions and events. Under this method, PAETEC determines deferred income tax assets and liabilities based on the difference between the financial statement and tax bases of assets and liabilities using enacted tax rates in effect for the year in which it expects the differences to reverse. If necessary, PAETEC reduces deferred income tax assets by a valuation allowance to an amount that it determines is more likely than not to be recoverable. PAETEC makes significant estimates and assumptions about future taxable income and future tax consequences to determine the amount of the valuation allowance.

**Stock-Based Compensation.** PAETEC's employees participate in a variety of equity incentive plans. Effective January 1, 2006, PAETEC adopted the fair value recognition provisions of SFAS No. 123(R), *Share-Based Payment*, using the modified prospective method and, therefore, has not restated prior periods' results. Under this transition method, stock-based compensation expense is recorded for the unvested portion of previously issued awards that remain outstanding at January 1, 2006 using the same estimate of grant date fair value and the same attribution method used to determine the pro forma disclosure under SFAS No. 123, *Accounting for Stock-Based Compensation*. Stock-based compensation expense for all stock-based compensation awards granted on or after January 1, 2006 is based on the grant date fair value estimated in accordance with SFAS No. 123(R). PAETEC recognizes these compensation costs, net of an estimated forfeiture rate, ratably over the requisite service period of the award.

**Impairment Charge.** PAETEC performs its annual assessment of the carrying value of its goodwill as of July 1 or as events or circumstances change.

In accordance with SFAS No. 142, *Goodwill and Other Intangible Assets*, PAETEC applies a fair value-based impairment test to the net book value of goodwill and indefinite-lived intangible assets at a reporting unit level. The analysis of potential impairment of goodwill requires a two-step process. The first step is the estimation of fair value. If step one indicates that impairment potentially exists, the second step is performed to measure the amount of impairment, if any. Goodwill impairment potentially exists when the estimated fair value of a reporting unit's goodwill is less than its carrying value.

During the third quarter of 2008, PAETEC experienced a significant decline in the market capitalization as a result of a decrease in the market price of its common stock as reported on the NASDAQ Global Select Market. The decline in market capitalization occurred subsequent to PAETEC's announcement in August 2008 that its operating results for the second quarter of 2008 would be lower than expected. Some factors contributing to this performance below expectations include less robust billable minutes of use, an increase in customer attrition rates, and continued

## Table of Contents

pricing pressures resulting from competitive product offerings and customer demands for price reductions in connection with contract renewals. PAETEC determined that these factors combined with the overall general decline in the economy and financial markets were an indicator that a goodwill impairment test was required pursuant to SFAS No. 142. As a result, PAETEC completed step one of the impairment process by estimating the fair value of its reporting units based on a discounted projection of future cash flows, supported with a market-based valuation, and concluded that the fair values of certain of its reporting units were less than the carrying values. For those reporting units whose fair values were less than the carrying values, PAETEC conducted step two of the impairment process and determined that the fair value of each reporting unit's goodwill was less than the carrying value and concluded that goodwill was impaired. The Company recorded a non-cash charge of \$340.0 million based on a preliminary assessment and expects to finalize the second step of the impairment test during the fourth quarter of 2008. Adjustments to the preliminary charge may be required once the analysis is completed. Any adjustments to the preliminary charge will be recorded during the quarter ending December 31, 2008.

The impairment test is highly judgmental and involves the use of significant estimates and assumptions. These estimates and assumptions have a significant impact on the amount of any impairment charge recorded. Discounted cash flow methods are dependent upon assumptions concerning future sales trends, market conditions and cash flows of each reporting unit over several years. Actual cash flows in the future may differ significantly from those previously forecasted. Other significant assumptions used to estimate discounted cash flows include growth rates and the discount rate applicable to future cash flows.

## Results of Operations

The following table presents selected operating data for the three and nine months ended September 30, 2008 and September 30, 2007 (dollars in thousands):

	Three Months Ended September 30, 2008		Three Months Ended September 30, 2007		Nine Months Ended September 30, 2008 (1)		Nine Months Ended September 30, 2007 (2)	
	\$	% of Revenue	\$	% of Revenue	\$	% of Revenue	\$	% of Revenue
Revenue:								
Network services	\$ 319,668	79%	\$ 233,590	82%	\$ 922,853	79%	\$ 620,038	82%
Carrier services	70,305	17%	40,138	14%	199,928	17%	104,929	14%
Integrated solutions	16,100	4%	10,156	4%	47,360	4%	27,403	4%
Total	406,073	100%	283,884	100%	1,170,141	100%	752,370	100%
Cost of sales <sup>(3)</sup>	203,352	50%	133,422	47%	581,443	50%	353,585	47%
Selling, general and administrative expenses <sup>(4)</sup>	149,703	37%	100,419	35%	428,337	37%	271,952	36%
Impairment charge	340,000	84%	—	*	340,000	29%	—	*
Integration and restructuring costs	3,800	1%	906	*	7,225	1%	2,741	*
Depreciation and amortization	53,357	13%	35,205	12%	145,543	12%	69,290	9%
(Loss) income from operations	(344,139)	(85)%	13,932	5%	(332,407)	(28)%	54,802	7%
Other income, net	259	*	(1,371)	*	(265)	*	(3,464)	*
Interest expense	18,243	4%	17,964	6%	54,783	5%	51,001	7%
Loss on extinguishment of debt	—	*	4,277	2%	—	*	14,111	2%
Loss before income taxes	(362,641)	(89)%	(6,938)	(2)%	(386,925)	(33)%	(6,846)	(1)%
Benefit from income taxes	(6,853)	(2)%	(1,846)	(1)%	(13,463)	(1)%	(1,875)	*
Net loss	\$ (355,788)	(88)%	\$ (5,092)	(2)%	\$ (373,462)	(32)%	\$ (4,971)	(1)%
Adjusted EBITDA <sup>(5)</sup>	\$ 57,788		\$ 53,817		\$ 177,432		\$ 140,460	

\* Less than one percent.

(1) Includes results of McLeodUSA subsequent to the McLeodUSA merger closing date of February 8, 2008.

(2) Includes results of US LEC subsequent to the US LEC merger closing date of February 28, 2007.

(3) Exclusive of depreciation and amortization.

(4) Exclusive of depreciation and amortization and inclusive of stock-based compensation.

## Table of Contents

- (5) Adjusted EBITDA, as defined by PAETEC for the periods presented, represents net loss before interest expense, benefit from income taxes, depreciation and amortization, stock-based compensation, impairment charge, integration and restructuring costs and loss on extinguishment of debt. Adjusted EBITDA is not a financial measurement prepared in accordance with United States generally accepted accounting principles, or "GAAP." See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Overview—Adjusted EBITDA Presentation" in our Annual Report on Form 10-K for our 2007 fiscal year for our reasons for including adjusted EBITDA data and for material limitations with respect to the usefulness of this measurement. The following table sets forth, for the periods indicated, a reconciliation of adjusted EBITDA to net loss, as net loss is calculated in accordance with GAAP (in thousands):

	Three Months Ended September 30, 2008	Three Months Ended September 30, 2007	Nine Months Ended September 30, 2008 (1)	Nine Months Ended September 30, 2007 (2)
Net loss	\$ (355,788)	\$ (5,092)	\$ (373,462)	\$ (4,971)
Add back non-EBITDA items included in net loss:				
Depreciation and amortization	53,357	35,205	145,543	69,290
Interest expense, net of interest income	18,147	16,590	53,751	47,502
Benefit from income taxes	(6,853)	(1,846)	(13,463)	(1,875)
EBITDA	\$ (291,137)	\$ 44,857	\$ (187,631)	\$ 109,946
Stock-based compensation	5,125	3,777	17,838	13,662
Impairment charge	340,000	—	340,000	—
Integration and restructuring costs	3,800	906	7,225	2,741
Loss on extinguishment of debt	—	4,277	—	14,111
Adjusted EBITDA	\$ 57,788	\$ 53,817	\$ 177,432	\$ 140,460

(1) Includes results of McLeodUSA subsequent to the McLeodUSA merger closing date of February 8, 2008.

(2) Includes results of US LEC subsequent to the US LEC merger closing date of February 28, 2007.

**Recent Operating Results.** PAETEC's network services, carrier services and integrated solutions services each experienced revenue growth in the third quarter of 2008, largely as a result of the addition of McLeodUSA's results for the full quarter. PAETEC's operating results, however, were affected by a number of factors that limited the growth in revenue and that contributed to cost increases which outpaced revenue growth in the 2008 quarter.

Revenue generated by long-distance services and carrier access revenue in the third quarter of 2008 was constrained by less robust billable minutes of use, an increase in customer attrition rates, and continued pricing pressures resulting from competitive product offerings and customer demands for price reductions in connection with contract renewals. We believe the foregoing effects on PAETEC's network services revenue reflected weaker economic conditions in the company's markets and the effects of continued migration of customers to IP-based and other offerings which tend to generate fewer minutes of use. Growth in PAETEC's revenue from data services, particularly from its virtual private network services, continued in the third quarter of 2008, offsetting in part the negative revenue impact of the usage-based pressure. Carrier services revenue increased as a percentage of total revenue in the 2008 quarter largely due to the addition of operations of McLeodUSA, which derived a higher percentage of revenue from carrier customers than PAETEC before it acquired McLeodUSA. Growth in PAETEC's carrier services revenue, however, was somewhat constrained by a loss of customers due in part to ongoing consolidation of wireless services companies, which has resulted in the transfer by larger carriers of wireless origination traffic and wireless transport onto their own networks.

PAETEC experienced higher cost of sales as a percentage of revenue in the third quarter of 2008 compared to the third quarter of 2007 due in part to some lower margin offerings of acquired businesses. Cost of sales also reflected the effects of network investments in the third quarter of 2008, which anticipated a higher level of revenue than PAETEC achieved, and higher selling, general and administrative expenses resulting from acquired businesses. PAETEC recorded a significant increase in depreciation and amortization expense in the 2008 quarter resulting from the growth in its depreciable asset base, as well as the recognition of increased intangibles due to the McLeodUSA and Allworx acquisitions.

---

## Table of Contents

PAETEC expects that its performance for the remainder of 2008 will continue to be affected by continued weakness in general economic conditions and other operating trends that contributed to its results for the first three quarters of 2008. In light of these expectations, PAETEC is currently seeking to achieve costs savings and enhance operational efficiencies through a number of measures. These include reducing employee headcount, beginning with the August 2008 elimination of 151 full-time equivalent positions, which PAETEC anticipates will generate cost savings of approximately \$3.3 million for 2008, excluding amounts related to termination benefits, and approximately \$9.8 million in annualized cost savings thereafter; pursuing a strategy to disconnect unused facilities, which PAETEC anticipates will result in savings of approximately \$6.0 million per year; and decelerating capital expenditures to better align these costs to the slower revenue growth PAETEC is currently experiencing, while continuing to invest for long-term expansion. We anticipate commencing additional cost saving initiatives, composed primarily of additional workforce reductions and expense management initiatives, in the fourth quarter of 2008 that would reduce expenses on an annual basis by an estimated \$30 million commencing in 2009. After giving effect to these initiatives and to some anticipated offsetting increases in selling, general and administrative expenses, we expect that selling, general and administrative expenses, as a percentage of total revenues, will remain stable or improve slightly for 2009.

### ***Three Months Ended September 30, 2008 Compared With Three Months Ended September 30, 2007***

The following comparison of our operating results for the three months ended September 30, 2008, which we refer to as our “2008 quarter,” to our operating results for the three months ended September 30, 2007, which we refer to as our “2007 quarter,” is materially affected by our acquisition of McLeodUSA Incorporated on February 8, 2008. McLeodUSA’s operating results are included in our results beginning on February 9, 2008. Because of the significance of this transaction, our operating results for the 2008 and 2007 quarters are not directly comparable.

*Revenue.* Total revenue increased \$122.2 million, or 43.0%, to \$406.1 million for the 2008 quarter from \$283.9 million for the 2007 quarter, principally because of the inclusion of McLeodUSA’s results for the 2008 quarter. Of our total revenue for the 2008 quarter, revenue from network services, carrier services and integrated solutions services accounted for 78.7%, 17.3% and 4.0%, respectively, compared to 82.3%, 14.1% and 3.6%, respectively, for the 2007 quarter.

Revenue from network services increased \$86.1 million, or 36.9%, to \$319.7 million for the 2008 quarter from \$233.6 million for the 2007 quarter. For the 2008 quarter, revenue from monthly recurring fees and usage-based fees accounted for 71.6% and 28.0%, respectively, of our revenue from network services, compared to 68.0% and 29.8%, respectively, of such revenue for the 2007 quarter. The increases in total revenue and revenue generated by network services primarily resulted from an increase in the number of digital T1 transmission lines in service from 114,964 lines as of September 30, 2007 to 164,961 lines as of September 30, 2008, of which McLeodUSA accounted for 33,242 lines. The increase in revenue generated by network services was also partly attributable to increased revenue from application services and network security products. Growth of the network services business was constrained by fewer than expected billable minutes of use, increased pricing pressure, and an increase in customer attrition rates. PAETEC anticipates that these factors will adversely affect its rate of revenue growth for the remainder of 2008.

Revenue from carrier services increased \$30.2 million, or 75.2%, to \$70.3 million for the 2008 quarter from \$40.1 million for the 2007 quarter. The increase in carrier services revenue primarily resulted from an increase in the number of digital T1 transmission lines in service. For the 2008 quarter, revenue from monthly recurring fees and usage-based fees accounted for 43.0% and 49.6%, respectively, of our revenue from carrier services, compared to 28.7% and 70.3%, respectively, of such revenue for the 2007 quarter. The increase in monthly recurring fees as a percentage of total carrier services revenue is primarily attributable to the inclusion of McLeodUSA’s results for the 2008 quarter, as the McLeodUSA business has a higher percentage of monthly recurring fees as a percentage of total carrier services revenue than PAETEC’s business has had historically.

Access revenue represented 25.3% of carrier services usage-based fees for the 2008 quarter and 41.7% of carrier services usage-based fees for the 2007 quarter. Reciprocal compensation constituted 6.7% of carrier services usage-based fees for the 2008 quarter and 10.5% of carrier services usage-based fees for the 2007 quarter. The decrease in access fees and reciprocal compensation was principally attributable to a shift in product mix toward some IP-based and other services that do not generate as much or any access fee revenue or reciprocal compensation for PAETEC. PAETEC believes that the decrease also reflected in part adverse economic conditions in PAETEC’s markets that have contributed to usage-related pressure experienced by the carrier services business. The carrier services business also experienced a loss of some wireless customers, which PAETEC believes is primarily due to consolidation in the wireless communications industry.

Revenue from integrated solutions services increased \$5.9 million, or 58.5%, to \$16.1 million for the 2008 quarter from \$10.2 million for the 2007 quarter. The increase in revenue generated by our integrated solutions business, which has a longer revenue cycle causing irregular trends on a quarterly basis, is partly attributable to our acquisition of Allworx Corp. during the fourth quarter of 2007. The operations of Allworx Corp. contributed \$2.9 million to integrated solutions revenue during the 2008 quarter.

---

## Table of Contents

*Cost of Sales.* Cost of sales increased to \$203.4 million for the 2008 quarter from \$133.4 million for the 2007 quarter, in part because of the inclusion of McLeodUSA's results for the 2008 quarter. In each quarter, cost of sales consisted primarily of leased transport charges and usage costs for local and long distance calls.

Leased transport charges increased to \$122.9 million, or 60.4% of cost of sales, for the 2008 quarter from \$98.6 million, or 73.9% of cost of sales, for the 2007 quarter. The decrease as a percentage of cost of sales was primarily attributable to the inclusion of McLeodUSA's results, which reflect a broader facilities-based owned network, in the 2008 quarter.

Usage costs for local and long distance calls increased to \$39.6 million, or 19.5% of cost of sales, for the 2008 quarter from \$28.5 million, or 21.4% of cost of sales, for the 2007 quarter. The increase was partially offset by a decrease in the average usage rates we are charged by network providers.

Cost of sales as a percentage of total revenue increased from 47.0% for the 2007 quarter to 50.1% for the 2008 quarter. This increase was primarily attributable to inclusion for the 2008 quarter of the results of McLeodUSA and Allworx Corp., each of which has revenue streams with higher costs of sales as a percentage of revenue than those of PAETEC historically. The increase in cost of sales also reflected costs associated with an increase in equipment sales, an upgrade in PAETEC's Southeast data network, and an increase in lower margin wholesale traffic. We anticipate that the integration activities related to consolidation and integration of the PAETEC and McLeodUSA networks will generate reductions in cost of services as a percentage of total revenue that we expect will partially offset these increased costs. We expect to achieve such savings in cost of sales primarily by increasing the use of switches and network assets and eliminating duplicative network costs.

*Selling, General and Administrative Expenses.* Selling, general and administrative expenses increased to \$149.7 million for the 2008 quarter from \$100.4 million for the 2007 quarter. The total increase was primarily attributable to our business acquisitions following the 2007 quarter. These acquisitions contributed to an increase in salaries, wages, commissions and benefits of \$25.2 million, of which \$24.8 million was due to an increase in our total number of employees from approximately 2,300 at September 30, 2007 to approximately 3,914 at September 30, 2008, as well as to an increase of \$2.3 million in sales commissions paid to PAETEC's sales force for their contribution to the increase in total revenue. An increase in facilities expense necessary to support the broader network infrastructure after the McLeodUSA acquisition also contributed to the total increase in selling, general and administrative expenses. Selling, general and administrative expenses as a percentage of total revenue increased to 36.9% for the 2008 quarter from 35.4% for the 2007 quarter.

For the remainder of 2008, we expect a decline in selling, general and administrative expenses as a percentage of total revenue, in part because of initiatives PAETEC is undertaking to contain these costs, which are described under "Recent Operating Results" above. PAETEC also expects to continue to achieve cost savings from its acquisition of McLeodUSA and related integration activities, including a reduction in the rate of growth of our employee levels, elimination of duplicative facilities, consolidation of back office and information technology systems, and elimination of redundant professional services and other corporate overhead costs.

---

## **Table of Contents**

*Impairment Charge.* As described above under “Overview,” PAETEC determined that goodwill was impaired and recorded a non-cash charge of \$340.0 million in the 2008 quarter based on a preliminary assessment.

*Integration and Restructuring Costs.* In connection with the McLeodUSA merger, PAETEC has incurred integration and restructuring costs. PAETEC recognized approximately \$3.8 million of such costs for the 2008 quarter, primarily related to costs associated with employee separations. Substantially all of the recognized amounts are expected to be paid by August 2012.

*Depreciation and Amortization.* Depreciation and amortization expense increased to \$53.4 million for the 2008 quarter from \$35.2 million for the 2007 quarter. The increase was largely attributable to increased depreciation expense resulting from an increase of \$519.2 million in gross property and equipment since September 30, 2007, primarily as a result of property and equipment acquired in our acquisition of McLeodUSA and as part of our network deployment and maintenance. The increase was also partly attributable to the write-up of intangible assets associated with the US LEC, McLeodUSA, and Allworx acquisitions. The increase in depreciation and amortization expense was offset in part as we ceased to record depreciation on some of our older equipment that had reached the end of its useful life. We expect that depreciation expense for full-year 2008 will increase from depreciation expense for full-year 2007 due to our addition of gross property and equipment from McLeodUSA and to expected higher levels of capital expenditures in 2008.

*Interest Expense.* Our average outstanding debt balances increased to \$882.7 million for the 2008 quarter from \$798.0 million for the 2007 quarter, as a result of the \$300 million principal amount of senior notes we issued in July 2007 and the \$100 million incremental term loan facility we obtained in January 2008 in connection with our acquisition of McLeodUSA. Interest expense increased to \$18.2 million for the 2008 quarter from \$18.0 million for the 2007 quarter due to the higher average outstanding debt balances. A decrease in borrowing rates limited the interest expense increase, as the average annual borrowing rates under our senior credit facility agreement and our senior notes declined to 7.7% as of September 30, 2008 from 8.5% as of September 30, 2007.

*Income Taxes.* The benefit from income taxes for the 2008 quarter is based on the estimated annual effective tax rate applicable to PAETEC and its subsidiaries for full-year 2008. The difference between the statutory rate and our effective tax rate for the 2008 quarter was primarily attributable to the impact of the goodwill impairment charge, which is non-deductible for tax purposes, and non-deductible stock based compensation.

We adopted Financial Accounting Standards Board Interpretation 48 on January 1, 2007. The amount of unrecognized tax benefits from uncertain tax positions as of September 30, 2008 was \$0.3 million, the majority of which, if recognized, would affect the effective tax rate.

### ***Nine Months Ended September 30, 2008 Compared With Nine Months Ended September 30, 2007***

The following comparison of our operating results for the nine months ended September 30, 2008, which we refer to as our “2008 nine-month period,” to our operating results for the nine months ended September 30, 2007, which we refer to as our “2007 nine-month period,” is materially affected by the combination of PAETEC Corp. and US LEC on February 28, 2007 and our acquisition of McLeodUSA Incorporated on February 8, 2008. US LEC’s operating results are included in our results beginning on March 1, 2007, and McLeodUSA’s operating results are included in our results beginning on February 9, 2008. Because of the significance of these two transactions, our operating results for the 2008 nine-month period and 2007 nine-month period are not directly comparable.

*Revenue.* Total revenue increased \$417.8 million, or 55.5% , to \$1,170.1 million for the 2008 nine-month period from \$752.4 million for the 2007 nine-month period, principally because of the inclusion of US LEC’s results for the full 2008 nine-month period and McLeodUSA’s results for a portion of the 2008 nine-month period. Of our total revenue for the 2008 nine-month period, revenue from network services, carrier services and integrated solutions services accounted for 78.9%, 17.1% and 4.0%, respectively, compared to 82.4%, 13.9% and 3.7%, respectively, for the 2007 nine-month period.

Revenue from network services increased \$302.8 million, or 48.8%, to \$922.9 million for the 2008 nine-month period from \$620.0 million for the 2007 nine-month period. For the 2008 nine-month period, revenue from monthly recurring fees and usage-based fees accounted for 71.2% and 28.2%, respectively, of our revenue from network services, compared to 65.9% and 32.0%, respectively, of such revenue for the 2007 nine-month period. The increase in network services revenue primarily resulted from an increase in the number of digital T1 transmission lines in service, as well as increased revenue from application services and network security products.

Revenue from carrier services increased \$95.0 million, or 90.5%, to \$199.9 million for the 2008 nine-month period from \$104.9 million for the 2007 nine-month period. The increase in carrier services revenue primarily resulted from an increase in the number of digital T1 transmission lines in service. For the 2008 nine-month period, revenue from monthly recurring fees and usage-based fees

---

## Table of Contents

accounted for 41.9% and 50.5%, respectively, of our revenue from carrier services, compared to 30.2% and 68.9%, respectively, of such revenue for the 2007 nine-month period. The increase in monthly recurring fees as a percentage of total carrier services revenue is primarily attributable to the inclusion of McLeodUSA's results for a portion of the 2008 nine-month period, as the McLeodUSA business has a higher percentage of monthly recurring fees as a percentage of total carrier services revenue than PAETEC's business has had historically.

Access revenue represented 26.2% of carrier services usage-based fees for the 2008 nine-month period and 42.8% of carrier services usage-based fees for the 2007 nine-month period. Reciprocal compensation constituted 6.9% of carrier services usage-based fees for the 2008 nine-month period and 11.3% of carrier services usage-based fees for the 2007 nine-month period. The decrease in access fees and reciprocal compensation as a percentage of carrier services usage-based fees was principally attributable to a shift in product mix toward IP-based and other services that do not generate as much or any access fee revenue or reciprocal compensation for PAETEC.

Revenue from integrated solutions services increased \$20.0 million, or 72.8%, to \$47.4 million for the 2008 nine-month period from \$27.4 million for the 2007 nine-month period. The increase in revenue generated by our integrated solutions business, which has a longer revenue cycle causing irregular trends on a quarterly basis, is partly attributable to our acquisition of Allworx Corp. during the fourth quarter of 2007.

*Cost of Sales.* Cost of sales increased to \$581.4 million for the 2008 nine-month period from \$353.6 million for the 2007 nine-month period, in part because of the inclusion of US LEC's results for the full 2008 nine-month period and the inclusion of McLeodUSA's results for a portion of the 2008 nine-month period. In each period, cost of sales consisted primarily of leased transport charges and usage costs for local and long distance calls.

Leased transport charges increased to \$354.1 million, or 60.9% of cost of sales, for the 2008 nine-month period from \$260.4 million, or 73.7% of cost of sales, for the 2007 nine-month period. The decrease as a percentage of cost of sales was primarily attributable to the inclusion of McLeodUSA's results, which reflect a broader facilities-based owned network, in the 2008 nine-month period.

Usage costs for local and long distance calls increased to \$114.0 million, or 19.6% of cost of sales, for the 2008 nine-month period from \$76.1 million, or 21.5% of cost of sales, for the 2007 nine-month period. The increase was partially offset by a decrease in the average usage rates we are charged by network providers.

Cost of sales as a percentage of total revenue increased from 47.0% for the 2007 nine-month period to 49.7% for the 2008 nine-month period. This increase was primarily attributable to the inclusion of the results of US LEC and Allworx Corp. for the full 2008 nine-month period and the inclusion of McLeodUSA's results for a portion of the 2008 nine-month period. Each of the acquired companies has revenue streams with higher costs of sales as a percentage of revenue than those of PAETEC historically. The increase in cost of sales also reflected the costs associated with an increase in equipment sales, an upgrade in PAETEC's Southeast data network, and an increase in lower margin wholesale traffic.

*Selling, General and Administrative Expenses.* Selling, general and administrative expenses increased to \$428.3 million for the 2008 nine-month period from \$272.0 million for the 2007 nine-month period. The total increase was primarily attributable to our business acquisitions following the 2007 nine-month period. These acquisitions contributed to an increase in salaries, wages, commissions and benefits of \$77.0 million, of which \$72.3 million was due to an increase in our total number of employees from approximately 2,300 at September 30, 2007 to approximately 3,914 at September 30, 2008, as well as to an increase of \$6.3 million in sales commissions paid to PAETEC's sales force for their contribution to the increase in total revenue. An increase in facilities expense necessary to support the broader network infrastructure after the McLeodUSA acquisition also contributed to the total increase in selling, general and administrative expenses. Selling, general and administrative expenses as a percentage of total revenue increased to 36.6% for the 2008 nine-month period from 36.1% for the 2007 nine-month period.

## Table of Contents

*Impairment Charge.* As discussed above under "Overview," PAETEC determined that goodwill was impaired and recorded a non-cash charge of \$340.0 million in the 2008 nine-month period based on a preliminary assessment.

*Integration and Restructuring Costs.* In connection with the McLeodUSA merger, PAETEC has incurred integration and restructuring costs. PAETEC recognized approximately \$6.6 million of such costs for the 2008 nine-month period, primarily related to costs associated with employee separations. Substantially all of the recognized amounts are expected to be paid by August 2012.

*Depreciation and Amortization.* Depreciation and amortization expense increased to \$145.5 million for the 2008 nine-month period from \$69.3 million for the 2007 nine-month period. The increase was primarily attributable to increased depreciation expense resulting from an increase of \$519.2 million in gross property and equipment since September 30, 2007, primarily as a result of property and equipment obtained in our acquisition of McLeodUSA and as part of our network deployment and maintenance. The increase was also partly attributable to the write-up of intangible assets associated with the US LEC, McLeodUSA, and Allworx acquisitions. The increase in depreciation and amortization expense was offset in part as we ceased to record depreciation on some of our older equipment that had reached the end of its useful life.

*Interest Expense.* Interest expense increased to \$54.8 million for the 2008 nine-month period from \$51.0 million for the 2007 nine-month period, primarily due to the higher average outstanding debt balances during the 2008 nine-month period that resulted from the \$300 million principal amount of senior notes we issued in July 2007 and the \$100 million incremental term loan facility we obtained in January 2008. The average outstanding debt balances were \$877.2 million for the 2008 nine-month period and \$707.2 million for the 2007 nine-month period.

*Income Taxes.* The benefit from income taxes for the 2008 and 2007 nine-month periods includes a benefit from federal and state taxes and is based on the estimated annual effective tax rate applicable to PAETEC for full-year 2008. The difference between the statutory rate and our effective tax rate for the 2008 nine-month period is primarily due to the impact of the goodwill impairment charge, which is non-deductible for tax purposes, and non-deductible stock-based compensation.

## Liquidity and Capital Resources

PAETEC finances its operations and growth primarily with cash flow from operations, borrowings under credit facilities and other loans, operating leases and normal trade credit terms. To fund its recent expansion through acquisitions, which began in February 2007 with the US LEC merger and most recently included the acquisition of McLeodUSA in February 2008, PAETEC has increased its borrowings under a variety of debt arrangements.

*Sources and Uses of Cash.* PAETEC's cash flows for the nine months ended September 30, 2008 and 2007, respectively, were as follows (in thousands):

	<u>Nine Months Ended September 30, 2008</u>	<u>Nine Months Ended September 30, 2007</u>
Net cash provided by operating activities	\$ 71,529	\$ 50,514
Net cash used in investing activities	\$ (195,994)	\$ (282,060)
Net cash provided by financing activities	\$ 84,032	\$ 290,142

The \$21.0 million increase in cash flows from operating activities for the 2008 nine-month period over the 2007 nine-month period was primarily attributable to a \$30.5 million increase in net income adjusted for non-cash items, which was partially offset by a \$9.5 million decrease in working capital.

PAETEC's investing activities during the 2008 nine-month period related primarily to the McLeodUSA acquisition, while its investing activities during the 2007 nine-month period related primarily to the US LEC merger. PAETEC also made expenditures related to the purchase and installation of property and equipment during both the 2008 and 2007 nine-month periods.

Net cash provided by financing activities in the 2008 nine-month period of \$84.0 million was primarily related to the \$100 million of borrowings under PAETEC's new incremental term loan facility, a portion of which was applied toward the redemption of McLeodUSA's outstanding senior secured notes in connection with the McLeodUSA acquisition. In the 2007 nine-month period, net cash provided by financing activities of \$290.1 million reflected PAETEC's borrowings of \$1.1 billion to finance the US LEC merger, the effect of which was offset in part by the early retirement of US LEC's debt.

*Contractual Obligations.* PAETEC has various contractual obligations and commercial commitments. PAETEC does not have off-balance sheet financing arrangements other than its operating leases.

---

## Table of Contents

During the 2008 quarter, there were no material changes in PAETEC's contractual obligations as set forth in its Quarterly Report on Form 10-Q for the quarter ended March 31, 2008, which updated the information concerning PAETEC's contractual obligations set forth in PAETEC's Annual Report on Form 10-K for its 2007 fiscal year.

*Indebtedness.* At September 30, 2008, PAETEC had approximately \$882.7 million of total indebtedness, net of unamortized discount of \$4.9 million, which had an overall weighted average annual interest rate of 7.9%, including debt discount and excluding deferred financing costs.

During the quarter ended June 30, 2008, PAETEC was required to pay an additional \$9.8 million of principal on its credit facility term loans as a result of excess cash flows generated during its 2007 fiscal year as calculated under the terms of its credit agreement.

Under the terms of the total leverage ratio covenant contained in PAETEC's credit agreement, PAETEC's ratio of consolidated debt to consolidated adjusted EBITDA (as defined for purposes of the credit agreement) for any measurement period may not exceed 5.00:1.00. PAETEC was in compliance with this financial covenant as of September 30, 2008.

In October 2008, PAETEC drew down \$50.0 million principal amount of borrowings under its revolving credit facility, which was the maximum amount available to PAETEC under the facility. Our board of directors authorized the drawdown on the revolving loans based on its consideration of, among other matters, the current adverse conditions in the credit markets and uncertainties concerning the timetable for a recovery of those markets. See Note 13 to the condensed consolidated financial statements appearing elsewhere in this report for a description of the revolving credit loans.

On November 12, 2008, PAETEC entered into an interest rate swap agreement, with an initial notional amount of \$325 million, effective April 30, 2009. The notional amount will be increased to \$400 million on June 30, 2009. PAETEC is entering into the agreement in order to hedge the interest rate variability of PAETEC's debt and to replace the existing swap agreements which will be maturing on April 30, 2009 and June 30, 2009. Beginning June 30, 2009, PAETEC's anticipated borrowing rate on the \$400 million of variable rate debt subject to the interest rate swap will be approximately 5.35%. See Note 13 to the condensed consolidated financial statements appearing elsewhere in this report for a description of the interest rate swap agreement.

*Capital Requirements.* We expect that, to maintain and enhance our network and services and to generate planned revenue growth, we will continue to require significant capital expenditures. We currently estimate that our capital expenditures, including assets we anticipate acquiring under capital leases, will total between \$122.0 million to \$147.0 million for 2008. We made capital expenditures of \$31.3 million in the third quarter of 2008, and \$87.4 million in the first three quarters of 2008, principally for expansion of our network. We expect to fund all of our 2008 capital expenditures from available cash flows. The actual amount and timing of our capital requirements may differ materially from our estimates as a result of regulatory, technological and competitive developments in our industry.

*Stock Repurchase Program.* During the 2008 quarter, PAETEC's board of directors authorized the repurchase of up to \$30.0 million of PAETEC's outstanding common stock through August 2009, subject to conditions. Under the repurchase program, PAETEC may repurchase shares from time to time, at its discretion, on the open market or in private transactions. The repurchase program does not obligate PAETEC to repurchase any specific number of shares and may be modified or discontinued at any time. The board of directors has fixed the size of the program at the maximum amount currently permitted under PAETEC's debt agreements for the period indicated assuming future compliance with applicable covenants.

During September 2008, PAETEC repurchased, at fair market value and on the open market, a total of 2,461,800 shares at a total cost of approximately \$8.5 million. In connection with the repurchase, PAETEC paid commissions totaling less than \$0.1 million. All repurchased shares will be retired and resume the status of authorized and unissued shares.

We believe that our cash on hand and cash flow from operations will provide sufficient cash to enable us to fund our planned capital expenditures, make scheduled principal and interest payments, meet our other cash requirements and maintain compliance with the terms of our financing agreements for at least the next 12 months. The actual amount and timing of our future capital requirements may differ materially from our estimates depending on the demand for our services, on new market developments and opportunities, and on other factors, including those described in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for our 2007 fiscal year and Item 1A of Part II of this report. If our plans or assumptions change or prove to be inaccurate, the foregoing sources of funds may prove to be insufficient. In addition, if we successfully complete any acquisitions of businesses or assets, if we seek to accelerate the expansion of our business or if we modify our business plan, we may be required to seek additional capital. Additional sources may include equity and debt financing and other financing arrangements, such as vendor financing. Any inability by us to generate or obtain the sufficient funds that we may require could limit our ability to increase revenue or operate profitably.

---

## [Table of Contents](#)

### **Critical Accounting Policies**

PAETEC's condensed consolidated financial statements are prepared in accordance with generally accepted accounting principles in the United States for interim financial information and the rules and regulations of the SEC. Preparing consolidated financial statements requires PAETEC to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. These estimates and assumptions are affected by the application of PAETEC's accounting policies. PAETEC's significant accounting policies are described in the note captioned "Summary of Significant Accounting Policies" in the notes to the consolidated financial statements included in PAETEC's Form 10-K for its 2007 fiscal year and a discussion of PAETEC's critical accounting estimates is provided in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in that report.

### **Recent Accounting Pronouncements**

In May 2008, the Financial Accounting Standards Board, or "FASB," issued SFAS No. 162, *The Hierarchy of Generally Accepted Accounting Principles*. SFAS No. 162 identifies the sources of accounting principles and the framework for selecting principles to be used in the preparation of financial statements of nongovernmental entities that are presented in conformity with generally accepted accounting principles in the United States. This statement will be effective 60 days following the SEC's approval of the Public Company Accounting Oversight Board's amendments to United States Auditing Standards section 411, *The Meaning of Present Fairly in Conformity with Generally Accepted Accounting Principles*. PAETEC is currently evaluating the impact of SFAS No. 162, but does not expect that the adoption of this pronouncement will have a material impact on its consolidated financial statements.

In April 2008, the FASB issued FASB Staff Position, or "FSP," SFAS No. 142-3, *Determination of the Useful Life of Intangible Assets*. This FSP amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under FASB Statement No. 142, *Goodwill and Other Intangible Assets*. The intent of this FSP is to improve consistency among the principles pertaining to the useful life of a recognized intangible asset under SFAS No. 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141, and other generally accepted accounting principles. This FSP is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. Early adoption of this FSP is prohibited. PAETEC is currently evaluating the impact of this FSP, but does not expect that the adoption of the pronouncement will have a material impact on its consolidated financial statements.

In March 2008, the FASB issued SFAS No. 161, *Disclosures about Derivative Instruments and Hedging Activities*. SFAS No. 161 amends and expands the disclosure requirements of SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, with the intent to provide users of financial statements with an enhanced understanding of: (1) how and why an entity uses derivative instruments; (2) how derivative instruments and related hedged items are accounted for under SFAS No. 133 and its related interpretations; and (3) how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows. SFAS No. 161 requires qualitative disclosures about objectives and strategies for using derivatives, quantitative disclosures about fair value amounts of and gains and losses on derivative instruments and disclosures about credit-risk-related contingent features in derivative instruments. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. PAETEC has not yet assessed the impact of this statement on its consolidated financial statements.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), *Business Combinations*. SFAS No. 141(R) establishes the principles and requirements for how an acquirer recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree, recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and discloses the business combination. The statement is effective beginning on January 1, 2009. The provisions of SFAS No. 141(R) will affect PAETEC only if it is a party to a business combination after it has adopted this statement. In addition, after the effective date, reversals of valuation allowances related to acquired deferred tax assets and changes to acquired income tax uncertainties related to any business combinations, even those completed prior to the statement's effective date, will be recognized in earnings, except for qualified measurement period adjustments.

---

## **Table of Contents**

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements—An Amendment of ARB No. 51*. SFAS No. 160 amends Accounting Research Bulletin, or “ARB,” No. 51, *Consolidated Financial Statements*, to establish accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. This statement also amends certain of ARB No. 51’s consolidation procedures for consistency with the requirements of SFAS No. 141(R). In addition, SFAS No. 160 includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest. PAETEC is required to adopt SFAS No. 160 for fiscal years beginning on January 1, 2009. Earlier adoption is prohibited. PAETEC is currently evaluating the potential impact on its consolidated financial statements of adopting SFAS No. 160.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*, which expands disclosures about fair value measurements. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and establishes a hierarchy that categorizes and prioritizes the sources to be used to estimate fair value. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007. However, in December 2007, the FASB issued FSP No. FAS 157-2, which delays the effective date of SFAS No. 157 for all non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). This FSP partially defers the effective date of SFAS No. 157 to fiscal years beginning after November 15, 2008, and interim periods within those fiscal years for items within the scope of the FSP. Effective January 1, 2008, PAETEC adopted SFAS No. 157 except as it applies to those non-financial assets and non-financial liabilities as noted in FSP No. FAS 157-2.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

PAETEC is exposed to market risks in the normal course of business. PAETEC manages the sensitivity of its results of operations to these risks by maintaining an investment portfolio consisting primarily of short-term, interest-bearing securities and by entering into long-term debt obligations with appropriate pricing and terms. PAETEC does not hold or issue derivative, derivative commodity or other financial instruments for trading purposes, although the company holds some derivative financial instruments to manage its exposure to fluctuations in interest rates. PAETEC does not have any material foreign currency exposure.

PAETEC’s major market risk exposure is to changing interest rates associated with borrowings the company used to fund the expansion of its business and to support its acquisition activities. The interest rates that PAETEC is able to obtain on this debt financing depend on market conditions.

PAETEC’s policy is to manage interest rates through a combination of fixed-rate debt and the use of interest rate swap contracts to manage the company’s exposure to fluctuations in interest rates on its variable-rate debt. As of September 30, 2008, \$581.2 million of PAETEC’s long-term debt consisted of variable-rate instruments that accrue interest at floating rates. As of the same date, through three interest rate swap contracts, PAETEC had capped its interest rate exposure through June 30, 2009 at a rate of 5.64% on \$125.0 million of floating-rate debt, through June 30, 2009 at a rate of 5.63% on \$100.0 million of floating-rate debt, and through April 30, 2009 at a rate of 5.00% on \$175.0 million of floating-rate debt. A change of one percentage point in the interest rates applicable to PAETEC’s \$400.0 million of variable-rate debt subject to an interest rate swap contract as of September 30, 2008 would result in a fluctuation of approximately \$4.0 million in PAETEC’s annual interest expense in the absence of the interest rate swap contracts.

### **Item 4T. Controls and Procedures**

#### **Evaluation of Disclosure Controls and Procedures**

Our management, with the participation of our Chairman, President and Chief Executive Officer, who is our principal executive officer, and our Executive Vice President and Chief Financial Officer, who is our principal financial officer, has evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2008. Based upon that evaluation, our Chairman, President and Chief Executive Officer and our Executive Vice President and Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of September 30, 2008.

---

[Table of Contents](#)

**Changes in Internal Control Over Financial Reporting**

During the fiscal period covered by this report, there were no changes in our internal control over financial reporting that materially affected, or that are reasonably likely to materially affect, our internal control over financial reporting. This evaluation excluded the internal control over financial reporting of McLeodUSA's operations, which PAETEC acquired on February 8, 2008. As of and for the nine months ended September 30, 2008, total assets and total revenue of McLeodUSA's operations not evaluated with respect to the effectiveness of internal control over financial reporting constituted 43.0% and 24.5% of PAETEC's consolidated total assets and total revenue, respectively.

**PART II**  
**OTHER INFORMATION**

**Item 1. Legal Proceedings**

The company is a party or otherwise subject to various legal proceedings. A description of these proceedings is set forth in the company's Annual Report on Form 10-K for the year ended December 31, 2007 under the caption "Legal Proceedings" in Part I and under the caption "Litigation" in Note 14 to the consolidated financial statements included in that report. For updated information about some of these proceedings, see Note 10 to the condensed consolidated financial statements appearing under Item 1 of Part I of this report. This information, which appears in Note 10 under the caption "Litigation," is incorporated by reference into this Item 1 of Part II of this report and is made a part hereof.

**Item 1A. Risk Factors**

In addition to the other information set forth in this report, the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for our 2007 fiscal year could materially affect PAETEC's business, financial condition or operating results. The risks described in our Annual Report on Form 10-K are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition or operating results.

We have described below some changes from the risks described in our Annual Report on Form 10-K based principally on developments that have occurred since we filed that report.

***Adverse developments in the credit and capital markets and a general slowdown in business activity have had, and may continue to have, a negative impact on PAETEC's business.***

Adverse conditions in the debt security and syndicated loan markets, which have significantly reduced the availability of corporate credit, are increasingly affecting the global financial system and equity markets. These conditions and other factors have contributed to a slowdown of business activity across a broad range of industries. PAETEC believes that the financial and economic pressures faced by its business customers in this environment of diminished consumer spending and tightened credit have had and may continue to have an adverse effect on billable minutes of use and on customer attrition rates, and have resulted in and may continue to result in increased customer demands for price reductions in connection with contract renewals. In addition, as a result of the current conditions, PAETEC's ability to access the debt and equity markets may be restricted at a time when it would like, or need, to access such markets, which could have an adverse effect on PAETEC's flexibility to react to changing economic and business conditions. The disruptions in the financial markets have had and may continue to have an adverse effect on the market value of PAETEC's common stock, which could make it more difficult or costly for the company to raise capital through an offering of its equity securities.

## Table of Contents

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(c) The following table provides information about our purchases of common stock during the quarter ended September 30, 2008.

Period	(a) Total Number of Shares (or Units) Purchased(1)	(b) Average Price Paid per Share (or Unit)(2)	(c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs(1)	(d) Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Program (in thousands)
July 1, 2008 – July 31, 2008	—	\$ —	—	\$ —
Aug. 1, 2008 – Aug. 31, 2008	—	\$ —	—	\$ 30,000
Sept. 1, 2008 – Sept. 30, 2008	2,461,800	\$ 3.45	2,461,800	\$ 21,490
Quarter ended Sept. 30, 2008	2,461,800	\$ 3.45	2,461,800	\$ 21,490

- (1) Represents shares of common stock purchased by PAETEC in open-market transactions pursuant to the repurchase program announced on August 13, 2008, which provides for the repurchase from time to time of up to \$30 million of PAETEC's common stock, at the company's discretion, and subject to conditions, through August 2009.
- (2) The dollar values listed in this column include commissions paid to brokers to execute the transactions.

### Item 5. Other Information

On November 12, 2008, PAETEC entered into an interest rate swap agreement, with an initial notional amount of \$325 million, effective April 30, 2009. The notional amount will be increased to \$400 million on June 30, 2009. PAETEC is entering into the agreement in order to hedge the interest rate variability of PAETEC's debt and to replace the existing swap agreements which will be maturing on April 30, 2009 and June 30, 2009. PAETEC has agreed to pay a fixed interest rate of 2.85%, payable on a monthly basis, with the first interest payment due on May 29, 2009. The counterparty has agreed to pay, beginning May 29, 2009, a floating interest rate equal to the one-month LIBOR rate. The interest rate swap agreement matures on June 30, 2011. Beginning June 30, 2009, PAETEC's anticipated borrowing rate on the \$400 million of variable rate debt subject to the interest rate swap will be approximately 5.35%.

### Item 6. Exhibits

The following exhibits are filed with this Quarterly Report on Form 10-Q:

Exhibit Number	Description
*31.1	Certification of Chief Executive Officer of PAETEC Holding pursuant to Rule 13a-14(a) or Rule 15d-14(a) under the Securities Exchange Act of 1934.
*31.2	Certification of Executive Vice President and Chief Financial Officer of PAETEC Holding pursuant to Rule 13a-14(a) or Rule 15d-14(a) under the Securities Exchange Act of 1934.
*32	Certifications pursuant to Rule 13a-14(b) or Rule 15d-14(b) under the Securities Exchange Act of 1934 and 18 U.S.C. 1350.

\* Filed herewith.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PAETEC Holding Corp.  
(Registrant)

Dated: November 14, 2008

By: /s/ Keith M. Wilson  
Keith M. Wilson  
Executive Vice President and Chief Financial Officer  
(Duly Authorized Officer and Principal Financial Officer)

**Exhibit Index**

<b>Exhibit Number</b>	<b>Description</b>
*31.1	Certification of Chief Executive Officer of PAETEC Holding pursuant to Rule 13a-14(a) or Rule 15d-14(a) under the Securities Exchange Act of 1934.
*31.2	Certification of Executive Vice President and Chief Financial Officer of PAETEC Holding pursuant to Rule 13a-14(a) or Rule 15d-14(a) under the Securities Exchange Act of 1934.
*32	Certifications pursuant to Rule 13a-14(b) or Rule 15d-14(b) under the Securities Exchange Act of 1934 and 18 U.S.C. 1350.

\* Filed herewith.

## CERTIFICATION

I, Arunas A. Chesonis, certify that:

1. I have reviewed this quarterly report on Form 10-Q of PAETEC Holding Corp.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 14, 2008

/s/ Arunas A. Chesonis

Arunas A. Chesonis

Chairman of the Board, President and Chief Executive Officer

## CERTIFICATION

I, Keith M. Wilson, certify that:

1. I have reviewed this quarterly report on Form 10-Q of PAETEC Holding Corp.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 14, 2008

/s/ Keith M. Wilson

Keith M. Wilson  
Executive Vice President and Chief Financial Officer

**Written Statement of Chief Executive Officer and Chief Financial Officer  
Pursuant to Rule 13a-14(b) or Rule 15d-14(b) under the  
Securities Exchange Act of 1934 and 18 U.S.C. 1350**

Each of the undersigned, the Chief Executive Officer and the Chief Financial Officer of PAETEC Holding Corp., hereby certifies that, on the date hereof:

1. the quarterly report on Form 10-Q of PAETEC Holding Corp. for the quarterly period ended September 30, 2008 filed on the date hereof with the Securities and Exchange Commission (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of PAETEC Holding Corp.

Date: November 14, 2008

/s/ Arunas A. Chesonis

Arunas A. Chesonis  
Chairman of the Board, President and Chief Executive Officer

Date: November 14, 2008

/s/ Keith M. Wilson

Keith M. Wilson  
Executive Vice President and Chief Financial Officer

---

Created by 10KWizard [www.10KWizard.com](http://www.10KWizard.com)